

Miami-Dade Seaport Summary of FY 2006-07 Budget Submission

Issues impacting the department's FY 2006-07 budget include:

- The Department is working to resolve the revenue shortfall resulting from security costs and is examining potential new fee charges. Other revenue streams such as advertising opportunities are being pursued.
- The Department is attempting to alleviate increased security costs by working with the Florida Department of Law Enforcement and the Coast Guard to allow an outside security provider to take over some limited security functions. A major study by an outside firm is currently underway to determine that the proposed changes would not affect the Port's security initiatives.
- The Department has funded 29 added positions largely due to increased requirements related to new gates, terminals, security items and garages, and to maintain current facilities at a higher standard while reducing overtime.
- The recovery of funds from the dredging project has been allocated \$6.7 million to cover operating shortfalls and \$14.5 million in capital items (Primarily upgrades to new terminals D & E at Carnival's request).
- Ground transportation issues are being addressed, first with an audit recently completed by Auditing & Management Services, secondly added involvement with stings by our Consumer Services Department and thirdly, by studying the implementation of an automated system that records taxi's and busses entering and leaving the Seaport.
- It was determined that a Fire Rescue vehicle would not be required to be placed at the Seaport.
- The Capital Program will be constantly evaluated in concert with the Port's funding ability.
- A new and recent issue is the effect of a recent reclassification and adjustments by ERD impacting our Seaport Security Officer wage rates. The increase will be approximately \$700,000 in FY 2006-07. The Seaport will find offsets either in added revenue or decreased operating expenses to offset this expense increase.

Department Revenues:

REVENUE		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
(\$ in 000s)		Actual	Actual	Actual	Budget	Projection	Proposed
PROP	Carryover	\$23,058	\$27,958	\$30,305	\$27,842	\$30,091	\$27,605
PROP	Interest Earnings	\$7	\$0	\$0	\$0	\$0	\$0
PROP	Interest Income	\$85	\$106	\$102	\$13	\$13	\$13
PROP	Other Revenues	\$1,515	\$1,455	\$1,362	\$2,590	\$3,324	\$1,684
PROP	Proprietary Fees	\$60,639	\$56,592	\$61,352	\$65,638	\$63,624	\$71,196
PROP	Rentals	\$16,354	\$16,542	\$17,678	\$18,642	\$18,105	\$19,452
PROP	Transfer From Other Funds	\$3,298	\$7,278	\$9,564	\$4,055	\$9,864	\$1,244
PROP	Water Revenue	\$4,642	\$4,682	\$4,614	\$5,125	\$4,986	\$5,572
PROP	Security Fees	\$0	\$0	\$0	\$3,710	\$0	\$0
PROP	Regulatory Recovery Fee	\$0	\$0	\$0	\$0	\$0	\$5,450
STATE	State Grants	\$1,557	\$1,640	\$0	\$0	\$0	\$0
TOTAL REVENUES		\$111,155	\$116,253	\$124,977	\$127,615	\$130,007	\$132,216

- FY 2006-07 department revenues are increasing by \$4.6 million or 3.6% from the FY 2005-06 Budget due primarily to:
 - (\$237,000) decrease in Carryover
 - (\$906,000) decrease in Other Revenues
 - \$5.6 million increase in Proprietary Fees
 - \$810,000 increase in Rentals
 - (\$2.8) million decrease in Transfer From Other Funds
 - \$447,000 increase in Water Revenue
 - (\$3.7) million decrease in Security Fees
 - \$5.4 million increase in Regulatory Recovery Fee

- Over the five (5) year period from FY 2002-03 to FY 2006-07, revenues will have increased by \$21.1 million or 19% due primarily to:
 - \$4.5 million increase in Carryover
 - (\$72,000) decrease in Interest Revenues
 - \$169,000 increase in Other Revenues
 - \$10.6 million increase in Proprietary Fees
 - \$3.1 million increase in Rental
 - (\$2.1) million decrease in Transfer From Other Funds
 - \$930,000 increase in Water Revenue
 - \$5.5 million increase in Regulatory Recovery Fee
 - (\$1.6) million decrease in State Grants

Department Expenditures:

EXPENDITURES		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
(\$ in 000s)		Actual	Actual	Actual	Budget	Projection	Proposed
	Salary	\$12,166	\$14,285	\$14,960	\$16,734	\$16,430	\$19,045
	Overtime Salary	\$555	\$963	\$1,474	\$862	\$1,251	\$743
	Fringe	\$3,162	\$4,167	\$4,533	\$5,620	\$5,439	\$6,326
	Overtime Fringe	\$0	\$0	\$0	\$0	\$0	\$112
	Other Operating	\$33,187	\$34,289	\$37,656	\$40,428	\$39,751	\$41,756
	Capital	\$492	\$886	\$530	\$934	\$528	\$2,051
TOTAL OPERATING EXPENDITURES		\$49,562	\$54,590	\$59,153	\$64,578	\$63,399	\$70,033
	Debt Services	\$29,120	\$30,186	\$27,435	\$29,614	\$35,288	\$31,750
	Reserves	\$27,337	\$28,056	\$32,382	\$29,737	\$26,654	\$27,752
	Transfers	\$8,505	\$3,782	\$3,873	\$2,195	\$3,554	\$1,245
	OthNonOper	\$0	\$0	\$2,630	\$1,491	\$1,112	\$1,436
TOTAL EXPENDITURES		\$114,524	\$116,614	\$125,473	\$127,615	\$130,007	\$132,216

- FY 2006-07 department expenditures are increasing by \$4.6 million or 3.6% from the FY 2005-06 Budget due primarily to:
 - \$2.3 million increase in Salary
 - (\$119,000) decrease in Overtime
 - \$818,000 increase in Total Fringes
 - \$1.3 million increase in Other Operating
 - \$1.1 million increase in Capital
 - \$2.1 million increase in Debt Service
 - (\$2.0) decrease in Reserves
 - (\$950,000) decrease in Transfers

- Over the five (5) year period from FY 2002-03 to FY 2006-07, expenditures will have increased by \$17.7 million or 15.4% due primarily to:
 - \$6.9 million increase in Salary
 - \$188,000 increase in Overtime Salary
 - \$3.3 million increase in Total Fringes
 - \$8.6 million increase in Other Operating
 - \$1.6 million increase in Capital
 - \$2.6 million increase in Debt Service
 - \$415,000 increase in Reserves
 - (\$7.3) million decrease in Transfers
 - \$1.4 million increase in Other Non-Operational

Grant Funding:

(\$ in 000s)

					FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
Fund Source	Name of Grant *	Description of Grant (Including allowable uses & restrictions)	Start Date	End Date	Budget	Required Match	Proposed	Required Match
FEDGRANT	Port Security Grant - DTSA20-03-G-01066	This grant is limited to design, planning and construction of a Communications Command and Control Center building.	7/17/2003	7/16/2006	\$4,329,000	\$1,567,269	\$4,329,000	\$1,567,269
FEDGRANT	Port Security Grant HSTS04-04-G-GPS323	Planning, design & construction of a Cruise Provisioning Inspection Facility and wall.	7/19/2004	7/18/2006	\$1,258,323	\$838,895	\$1,258,323	\$838,895
FEDGRANT	Port Security Grant HSTS04-04-G-GPS597	Tier 2 Cruise Access Control & Door Alarms. For Terminals F and G. Planning, design and construction of controls for remaining locations in these two terminals.	9/10/2004	9/9/2006	\$425,000	\$75,000	\$425,000	\$75,000
FEDGRANT	Urban Area Security Initiative Port Security Grants Program 2003-EU-T3-0037	Planning, design, installation and implementation of a waterside surveillance system.	8/1/2003	7/31/2006	\$633,095	\$0	\$633,095	\$0

(\$ in 000s)

Fund Source	Name of Grant *	Description of Grant (Including allowable uses & restrictions)			FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
			Start Date	End Date	Budget	Required Match	Proposed	Required Match
FEDGRANT	Urban Area Security Initiative Port Security Grants Program 2003-EU-T3-0038	Planning, design, acquisition, construction and implementation of security systems for inbound cargo gates.	8/1/2003	7/31/2006	\$2,335,494		\$2,335,494	
STATEGRANT	FDOT - Discretionary Intermodal Program & Strategic Intermodal System funds	Repair of bridge connecting the FEC railway with the Port of Miami.	2/28/2005	12/31/2007	\$0	\$0	\$749,999	\$749,999
STATEGRANT	FSTD Grant - FDOT 311 Funds	Funding for Gamma Ray units at Cargo Gates.	9/18/2002	9/30/2005	\$0	\$0	\$100,000	\$100,000
STATEGRANT	FDOT - AE529 - Fast Track Funds - Port Access Routes Improvements	Planning, design, property acquisition, construction and completion of 5th and 6th streets and 1st and 2nd avenues.	6/24/1997	12/31/2006	\$900,000	\$900,000	\$0	\$0
STATEGRANT	FDOT - AO508-311 Program - Container Yard Improvements	Planning, design and construction of cargo container yard improvements on Dodge & Lummus Islands.	8/15/2005	6/30/2008	\$0	\$0	\$0	\$0
STATEGRANT	County Incentive Grant Program - Easter Port Boulevard Phase II	Planning, permitting, design and construction of intersection east of Cargo Gateway and roadway to terminal yards. JPA not yet completed			\$1,231,000	\$1,231,000	\$31,900	\$410,000
FEDGRANT	Port Security Grant - USOJP 2005-GB-T5-0128	Waterborne Security. Acquisition of two vessels for waterborne security.	10/14/2005	2/28/2008	\$508,800	\$0	\$0	\$0

(\$ in 000s)

					FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
Fund Source	Name of Grant *	Description of Grant (Including allowable uses & restrictions)	Start Date	End Date	Budget	Required Match	Proposed	Required Match
FEDGRANT	Port Security Grant - US OJP 2005-GB-T5-0128	Portwide Access Control. Planning, design, acquisition, construction and implementation of at various access control points port-wide.	10/14/2005	2/28/2008	\$1,253,320	\$313,330	\$1,253,320	\$313,330
STATEGRANT	FDOT - Strategic Intermodal Systems - AO659	Planning phase expenses for potential off-Port intermodal container transfer facility.	9/26/2005	9/30/2007	\$0	\$0	\$1,035,000	\$1,035,000
STATEGRANT	FDOT Strategic Intermodal System - AO658	Project development, planning, permitting, design and construction of Phase III dredging project.	9/26/2005	9/30/2007	\$0	\$0	\$1,009,000	\$1,009,000
Totals					\$12,874,032	\$4,925,494	\$13,160,131	\$6,098,493

Payments to Other Departments:

Department: Seaport

(\$ in 000s)			FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
Department (to)	Reason and Source	Confirmed?	Actual	Actual	Actual	Budget	Projection	Base Budget Submission
County Attorney's Office	County Attorney's Office - Legal Services	No	\$250	\$250	\$250	\$250	\$250	\$0
Audit and Management Services	Audit and Management Services - Audit Services	No	\$200	\$100	\$110	\$110	\$110	\$110
Communications	Communications Department - Promotional Spots Program	No	\$15	\$85	\$85	\$85	\$85	\$85

Department: Seaport

(\$ in 000s)			FY 2002-03	FY 2003-04	FY 2004-05	FY 2005- 06	FY 2005-06	FY 2006-07
Department (to)	Reason and Source	Confirmed?	Actual	Actual	Actual	Budget	Projection	Base Budget Submission
Consumer Services	Consumer Services Department - Taxi Cab Inspections	No	\$50	\$50	\$0	\$50	\$57	\$50
Board of County Commissioners	Board of County Commissioners - Intergovernmental Affairs	No	\$46	\$46	\$46	\$46	\$46	\$46
Board of County Commissioners	Board of County Commissioners - Office of Commission Auditor	No	\$0	\$0	\$32	\$32	\$32	\$32
International Trade Consortium	International Trade Consortium - Sister Cities Program	No	\$295	\$295	\$295	\$295	\$295	\$295
Board of County Commissioners	Board of County Commissioners - Protocol Services	No	\$136	\$136	\$136	\$131	\$131	\$131
Communications	Communications Department - Community Periodical Program	No	\$0	\$0	\$35	\$35	\$35	\$35
Public Works	Reimbursement for Port Survey Crew	Yes	\$100	\$110	\$130	\$80	\$80	\$145
Public Works	Reimbursement for Mosquito Spraying for the Seaport Maintenance Fund	Yes	\$0	\$4	\$8	\$16	\$45	\$16
Total Transfer to other Departments			\$1,092	\$1,076	\$1,127	\$1,130	\$1,166	\$945

- FY 2006-07 payments to other departments are decreasing by (\$185,000) or (16.4%) due primarily to:
 - (\$250,000) decrease to the County Attorney's Office
 - \$65,000 increase to Public Works
- Over the five (5) year period from FY 2002-03 to FY 2006-07, payments to other departments will have decreased by (\$147,000) or (13.5%) due primarily to:
 - (\$250,000) decrease to the County Attorney's Office
 - (\$ 90,000) decrease to Audit and Management
 - \$105,000 increase to Communications

Personnel Positions and Salaries and Fringes:

<u>Activity</u>	<u>Changes</u>	<u>Date</u>	<u>Count +/-</u>
FY 2005-06 Final Adopted Budget		10/1/2005	384
FY 2006-07 Budget Submission		2/1/2006	384
Security	Add 4 additional Supervisor's (2 for added staff support and 2 for supervision of anticipated outside security contract)	10/01/2006	4
Maintenance and Engineering	Add Assistant Director Engineering and Executive Secretary	10/01/2006	2
Marketing	Eliminate Clerk	10/01/2006	-1
Director's Office	Eliminate Secretary	10/01/2006	-1
	Eliminate long term vacant Engineer II	10/01/2006	-1
FY 2006-07 Proposed Budget			387

FY 2006-07 personnel costs total \$26.2 million which includes \$19.0 million of salaries, \$6.4 million of total fringes and \$743,000 of overtime. The department has 387 budgeted positions, three more than the FY 2005-06 Budget.

Vacant Personnel Positions:

As of June 30, 2006, there were 29 vacancies reported.

Proposed Efficiencies:

Activity	Description of Efficiency/Improvement	Related Outcome	Implementation Date	FY 2005-06			FY 2006-07		
				Net \$ Value	Net Positions	Performance Impact	Net \$ Value	Net Positions	Performance Impact
Security	Provide required security services by contracting with outside agencies and reduce MDPD overtime costs where appropriate		10/1/2006	0	0		3500	0	There should be no negative performance impacts with this new service
Administration	The Seaport will expand on it's program to reduce electricity (turn off lights on Seaport bridge, lower thermostats, etc)	TP6-2	4/1/2006	25	0	None	50	0	None
Cargo and Gantry Cranes	The Seaport has electrified 5 of 12 cranes to reduce fuel cost, save on parts and protect the environment. Unfortunately, higher electric rates have dramatically reduced anticipated savings.	TP6-2	4/1/2006	25	0	None	50	0	None
	Automate parking garages with automatic fare collection, saving part-time personnel costs	TP6-2	6/1/2006	25	2	None	70	4	None
Total				75	2		3670	4	

Budget Adjustments

There are no budget adjustments anticipated.

Capital Projects:

CAPITAL FUNDED REQUESTS REVENUE SUMMARY 2006-07 Proposed Capital Budget and Multi-Year Capital Plan

Department: Seaport

(\$ in 000's)	2005-06	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
County Bonds/Debt										
Building Better Communities GOB Program	0	0	0	0	0	0	0	0	100,000	100,000
Seaport Bonds/Loans	24,190	86,961	17,197	26,136	34,137	40,270	30,650	21,800	39,100	296,251
Tenant Financing	0	0	0	0	0	7,500	7,500	0	0	15,000
Total:	24,190	86,961	17,197	26,136	34,137	47,770	38,150	21,800	139,100	411,251
County Proprietary Operations										
Lease Financing - Operations	0	91	0	0	0	0	0	0	0	91
Seaport Revenues	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	16,000
Total:	2,000	2,091	2,000	2,000	2,000	2,000	2,000	2,000	2,000	16,091
Federal Government										
Army Corps of Engineers	0	0	0	1,931	5,793	5,957	11,200	11,200	23,900	59,981
Federal GSA	0	0	1,000	0	0	0	0	0	0	1,000
Transportation Security Administration Funds	1,100	1,178	1,218	619	0	0	0	0	0	3,015
US Department of Homeland Security	0	473	3,657	699	0	0	0	0	0	4,829
Total:	1,100	1,651	5,875	3,249	5,793	5,957	11,200	11,200	23,900	68,825
Non-County Sources										
Other - Non County Sources	7,350	7,350	7,200	0	0	0	0	0	0	14,550
Total:	7,350	7,350	7,200	0	0	0	0	0	0	14,550
State of Florida										

CAPITAL FUNDED REQUESTS REVENUE SUMMARY
2006-07 Proposed Capital Budget and Multi-Year Capital Plan

Department: Seaport

(\$ in 000's)	2005-06	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
FDOT Funds	975	3,480	6,043	657	0	0	0	0	0	10,180
FDOT-County Incentive Grant Program	0	0	1,550	0	0	0	0	0	0	1,550
Florida Ports Trust Bond Program	100	4,625	0	1,458	652	0	0	0	0	6,735
Total:	1,075	8,105	7,593	2,115	652	0	0	0	0	18,465
Department Total:	35,715	106,158	39,865	33,500	42,582	55,727	51,350	35,000	165,000	529,182

Capital Funded Requested Expenditure Summary:

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY
2006-07 Proposed Capital Budget and Multi-Year Capital Plan

SEAPORT	Transportation									
(\$ in 000's)		PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
Cargo Facilities Improvements										
CONTAINER YARD IMPROVEMENTS - SEABOARD		0	0	2,916	1,304	0	0	0	0	4,220
CONTAINER YARD IMPROVEMENTS - MAERSK YARD DRAINAGE IMPROVEMENT		0	600	0	0	0	0	0	0	600
CONTAINER YARD IMPROVEMENTS - MARSHALLING YARD		0	0	0	0	15,000	15,000	0	0	30,000
CONTAINER YARD IMPROVEMENTS - PHASE IV		0	0	4,000	4,000	4,000	4,000	4,000	0	20,000
CONTAINER YARD MITIGATION		0	0	1,250	1,250	0	0	0	0	2,500
EASTERN PORT BOULEVARD IMPROVEMENTS		0	3,191	0	0	0	0	0	0	3,191
GANTRY BERTH POWER CONVERSION		13,972	1,500	0	0	0	0	0	0	15,472
INTERMODAL CONTAINER TRANSFER FACILITY		400	1,670	0	0	0	0	0	0	2,070
NEW CARGO WHARF 7		0	0	250	1,500	8,552	0	0	0	10,302
PARKING GARAGE - SEABOARD UNITED STATES CUSTOMS AND BORDER PATROL BUILDING		0	0	0	0	10,000	0	0	0	10,000
Equipment Acquisition										

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY
2006-07 Proposed Capital Budget and Multi-Year Capital Plan

SEAPORT	Transportation									
(\$ in 000's)		PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
GANTRY CONTAINER CRANES 11, 12, 13, AND 14		9,132	0	4,000	9,000	0	0	0	0	22,132
PERIMETER SECURITY CAMERAS		0	0	1,000	0	0	0	0	0	1,000
New Passenger Facilities										
CRUISE PROVISIONING INSPECTION FACILITY		43	1,258	1,748	0	0	0	0	0	3,049
FINGER PIER FOR ULTRA VOYAGER		82	1,513	0	0	0	0	0	0	1,595
NEW CRUISE TERMINAL D		38,534	4,741	0	0	0	0	0	0	43,275
NEW CRUISE TERMINAL E		38,462	4,741	0	0	0	0	0	0	43,203
UNITED STATES IMMIGRATION AND NATURALIZATION SERVICES FACILITY IN TERMINAL 7		334	2,100	0	0	0	0	0	0	2,434
Passenger Facilities Improvements										
CANOPIES AND INTERMODAL IMPROVEMENTS		0	0	3,773	4,678	0	0	0	0	8,451
CRUISE TERMINAL 10 IMPROVEMENTS		0	0	500	0	0	0	0	0	500
CRUISE TERMINAL 8 AND 9 IMPROVEMENTS		0	0	1,800	1,000	300	0	0	0	3,100
Port Facility Improvements										
CONSTRUCTION SUPERVISION		2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	16,000
MOORING IMPROVEMENTS - VARIOUS		0	0	2,500	2,500	0	0	0	0	5,000
RAILROAD BRIDGE IMPROVEMENT		15	886	614	0	0	0	0	0	1,515
RIPRAP IMPROVEMENTS TO PILOT HOUSE AREA		0	675	0	0	0	0	0	0	675
SEAPORT TUNNEL		0	0	0	0	0	0	0	100,000	100,000
SHED E EXTENSION FOR UNITED STATES CUSTOMS AND BORDER PATROL		0	0	0	0	0	0	0	3,000	3,000
STOLEN AUTO RECOVERY (STAR) UNITS FOR NEW GATEWAY		800	7,771	0	0	0	0	0	0	8,571
SURFACE PARKING LOT TERMINAL D		0	1,500	0	0	0	0	0	0	1,500
Seaport Dredging										
DREDGING - PHASE II MITIGATION		0	100	250	350	450	1,350	0	0	2,500
DREDGING - PHASE III		743	650	5,000	15,000	15,425	29,000	29,000	60,000	154,818
Security Improvements										
COMMUNICATIONS AND COMMAND AND CONTROL CENTER		473	4,187	1,899	0	0	0	0	0	6,559
SECURITY ACCESS GATES		1,100	130	0	0	0	0	0	0	1,230
WATERSIDE SURVEILLANCE SYSTEM		68	652	0	0	0	0	0	0	720

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY
2006-07 Proposed Capital Budget and Multi-Year Capital Plan

SEAPORT	Transportation										
(\$ in 000's)			<u>PRIOR</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>FUTURE</u>	<u>TOTAL</u>
	Department Total:		106,158	39,865	33,500	42,582	55,727	51,350	35,000	165,000	529,182

Solid Waste Summary of FY 2006-07 Budget Submission

Issues impacting the department's FY 2006-07 budget include:

- Re-programming of Bulky Trash Collection to enhance service
- Curbside Recycling
- Adequacy of litter program to meet service demands within funding parameters
- Continued implementation of Automated Collections
- FEMA reimbursement for hurricane-related expenditures in Collections estimated at 87.5%

Solid Waste Alternatives (\$ in 000's)		
<u>Description</u>	<u>Cost</u>	<u>Comments</u>
Current Household Collection fee	\$399	Without fee increase, the Department would have to utilize Resource Recovery facility and TRCs for recycling (\$8.5 m), reduce equipment replacement (\$1.5 m), reduce residential code enforcement (\$1.1 m)
Household Collection fee necessary to cover current levels of service	\$434	
Garbage Automation Phase III and proposed Landscaper coupon and Waste Certificate fee increases to cover cost of service	\$432	
Contractual Disposal System Fee Increases impact on Collections	\$438	
Enhance Litter Program (Admin. Staff and 2 Litter crews)	\$439	
Enhance Bulky Waste pick-up service to 5-7 days response	\$458	
Modernize Garbage and Trash fleet	\$462	
Restore Operating Reserve to required level by FY 2010-11	\$477	

Zoned Quarterly Trash Sweeps	\$513	
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Department Revenue:

REVENUE		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
(\$ in 000's)		Actual	Actual	Actual	Budget	Projection	Base
UMSA	General Fund UMSA	\$1,686	\$1,686	\$1,686	\$1,686	\$1,686	\$1,686
PROP	Carryover	\$60,524	\$62,670	\$67,532	\$66,987	\$80,300	\$92,827
PROP	Collection Fees and Charges	\$110,486	\$123,374	\$124,849	\$125,241	\$127,773	\$142,115
PROP	Disposal Fees and Charges	\$100,530	\$102,995	\$123,147	\$104,407	\$143,306	\$110,272
PROP	Interest/ Rate Stabilization Reserve	\$5,854	\$1,050	\$2,055	\$708	\$2,860	\$2,569
PROP	Recyclable Material Sales	\$514	\$571	\$970	\$622	\$1,260	\$1,140
PROP	Resource Recovery Energy Sales	\$19,195	\$16,593	\$17,138	\$17,162	\$20,345	\$21,158
PROP	Transfer Fees	\$7,214	\$7,439	\$7,265	\$7,632	\$7,518	\$6,837
PROP	Utility Service Fee	\$14,825	\$15,798	\$16,329	\$15,178	\$18,013	\$17,858
STATE	State Grants	\$429	\$260	\$0	\$0	\$0	\$0
TOTAL REVENUES		\$321,257	\$332,436	\$360,971	\$339,623	\$403,061	\$396,462

- FY 2006-07 department revenues are increasing by \$56.8 million or 16.7% from the FY 2005-06 Budget due primarily to:
 - \$25.8 million increase in Carryover
 - \$16.9 million increase in Collection Fees and Charges
 - \$5.9 million increase in Disposal Fees and Charges
 - \$1.9 million increase in Interest Rate Stabilization Reserve
 - \$518,000 increase in Recyclable Material Sales
 - \$4.0 million increase in Resource Recovery Energy Sales
 - \$2.7 million increase in Utility Service Fee
 - (\$795,000) decrease in Transfer Fees
- Over the five (5) year period from FY 2002-03 to FY 2006-07, revenues will have increased by \$75.2 million or 23.4% due primarily to:
 - \$32.3 million increase in Carryover
 - \$31.6 million increase in Collection Fees and Charges
 - \$9.7 million increase in Disposal Fees and Charges
 - (\$3.3) million decrease in Interest Rate Stabilization Reserve
 - \$626,000 increase in Recyclable Material Sales
 - \$2.0 million increase in Resource Recovery Energy Sales
 - (\$377,000) decrease in Transfer Fees
 - \$ 3.0 million increase in Utility Service Fee
 - (\$429,000) decrease in State Grants

Department Expenditures:

EXPENDITURES		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
(\$ in 000's)		Actual	Actual	Actual	Budget	Projection	Base
	Salary	\$41,165	\$45,226	\$44,950	\$46,575	\$48,776	\$49,227
	Overtime Salary	\$4,152	\$4,692	\$7,175	\$3,547	\$6,384	\$5,014
	Fringe	\$12,755	\$13,378	\$16,526	\$18,697	\$19,889	\$20,323
	Overtime Fringe	\$557	\$706	\$1,090	\$549	\$945	\$763
	Other Operating	\$171,287	\$170,757	\$183,923	\$179,533	\$189,964	\$200,777
	Capital	\$9,707	\$3,436	\$671	\$8,419	\$12,513	\$8,088
TOTAL OPERATING EXPENDITURES		\$239,623	\$238,195	\$254,335	\$257,320	\$278,471	\$284,192
	Debt Services	\$19,098	\$20,734	\$23,865	\$24,855	\$25,131	\$26,434
	Reserves	\$0	\$0	\$0	\$51,080	\$0	\$76,930
	Transfers	\$4,128	\$3,460	\$2,471	\$6,368	\$6,632	\$8,906
	OthNonOper	(\$4,262)	\$2,515	\$0	\$0	\$0	\$0
TOTAL EXPENDITURES		\$258,587	\$264,904	\$280,671	\$339,623	\$310,234	\$396,462

- FY 2006-07 department expenditures are increasing by \$56.8 million or 16.7% from FY 2005-06 Budget due primarily to:
 - \$2.7 million increase in Salary
 - \$1.5 million increase in Overtime
 - \$1.8 million increase in total Fringes
 - \$21.2 million increase in Other Operating
 - (\$331,000) decrease in Capital
 - \$1.6 million increase in Debt Services
 - \$25.8 million increase in Reserves
 - \$2.5 million increase in Transfers
- Over the five (5) year period from FY 2002-03 to FY 2006-07, expenditures will have increased by \$137.9 million or 53.3% due primarily to:
 - \$ 8.1 million increase in Salary
 - \$ 862,000 increase in Overtime
 - \$ 7.8 million increase in total Fringes
 - \$29.5 million increase in Other Operating
 - (\$1.6 million) decrease in Capital
 - \$7.3 million increase in Debt Services
 - \$76.9 million increase in Reserves
 - \$4.8 million increase in Transfers
 - \$4.3 million increase in Other Non-operating

Payments From Other Departments:

(\$ in 000's)

Department (from)	Reason and Source	Confirmed?	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
			Actual	Actual	Actual	Budget	Projection	Base Budget Submission
General Services Administration	Parking Garage Revenues	No	\$530	\$537	\$580	\$583	\$622	\$558
Park and Recreation	Hickman Building Rent	No	\$727	\$737	\$730	\$748	\$818	\$833
Juvenile Services	Hickman Building Rent	No	\$482	\$477	\$480	\$490	\$538	\$549
Park and Recreation	Loan repayment for Ojus Property Purchase	No	\$1,160	\$261	\$166	\$160	\$160	\$160
Total Transfer from other Departments			\$2,899	\$2,012	\$1,956	\$1,981	\$2,138	\$2,100

- Total payments from other departments increased from the FY 2005-06 Budget to the FY 2006-07 Base by \$119,000 or 6.0% due to respective increases of \$85,000 and \$59,000 in rental income payments from the Parks and Recreation and Juvenile Services. In addition, there is a (\$25,000) decrease in payments from GSA for parking garage revenues.
- Over the five (5) year period, payments from Park and Recreation for Loan repayment for the Ojus Property purchase have decreased by \$1,000,000 or 86.2%.

Payments To Other Departments:

(\$ in 000's)

Department (to)	Reason and Source	Confirmed?	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
			Actual	Actual	Actual	Budget	Projection	Base Budget Submission
Audit and Management Services	Audit and Management Services for Audit Services	No	\$0	\$55	\$110	\$110	\$110	\$110
Board of County Commissioners	Office of Commission Auditor	No	\$17	\$17	\$17	\$17	\$17	\$17
Environmental Resources Management	Community-based Organizations	No	\$156	\$132	\$164	\$164	\$164	\$164
County Attorney's Office	County Attorney's Office for Legal Services	No	\$200	\$200	\$200	\$200	\$200	\$0
Communications	Communications Department for Promotional Spots and Community Periodicals Programs	No	\$95	\$95	\$115	\$115	\$115	\$115
Consumer Services	Consumer Services for Florida Yards and Neighborhoods Program	No	\$25	\$18	\$18	\$18	\$18	\$18

			FY 2002- 03	FY 2003- 04	FY 2004- 05	FY 2005- 06	FY 2005- 06	FY 2006-07
Department (to)	Reason and Source	Confirmed?	Actual	Actual	Actual	Budget	Projection	Base Budget Submission
Corrections and Rehabilitation	Corrections and Rehabilitation for Litter Collection Crews	No	\$403	\$458	\$440	\$440	\$440	\$440
General Services Administration	General Services Administration for Hickman Building and Garage	No	\$944	\$1,006	\$1,133	\$1,170	\$1,407	\$1,503
Board of County Commissioners	Office of Intergovernmental Affairs	No	\$78	\$81	\$91	\$81	\$81	\$81
Police	Police for Illegal Dumping Enforcement	No	\$1,178	\$1,178	\$1,178	\$1,178	\$1,178	\$1,178
Property Appraisal	Tax Collector and Property Appraiser for Inclusion of Waste Fees on Tax Bills	No	\$1,136	\$1,378	\$1,556	\$1,600	\$1,600	\$1,600
Public Works	Public Works for Litter Collection	No	\$135	\$117	\$0	\$150	\$150	\$150
Non-Departmental	Greater Miami Service Corps for Litter Collection Services	No	\$192	\$208	\$192	\$192	\$192	\$192
County Manager's Office	County Manager's Office	No	\$16	\$16	\$0	\$0	\$0	\$0
Inspector General	Office of Inspector General for Contract Oversight	No	\$0	\$0	\$0	\$100	\$100	\$100
Total Transfer to other Departments			\$4,575	\$4,959	\$5,214	\$5,535	\$5,772	\$5,668

- FY 2006-07 total payments to other departments are increasing by \$133,000 or 3.0% due primarily to:
 - \$333,000 – General Services Administration
 - (\$200,000) – County Attorney Office
- Over the five (5) year period of FY 2002-03 to FY 2006-07, payments to other departments have increased by \$1.1 million or 24% due primarily to:
 - \$110,000 – Audit Management Services
 - \$559,000 – General Services Administration
 - \$464,000 – Property Appraisal
 - \$100,000 – Inspector General
 - (\$200,000) – County Attorney Office

Personnel Positions and Salaries and Fringes:

FY 2006-07 personnel costs total \$75.3 million, which includes \$49.2 million of regular salaries, \$21.1 million in fringes and \$5.0 million in overtime.

FY 2006-07 personnel costs are increasing by \$6.0 million or 8.6% from the FY 2005-06 Budget. For FY 2006-07, the department has 942 positions which is a reduction of 56 positions from the FY 2005-06 Budget.

Vacant Personnel Positions:

As of June 30, 2006, there were 30 vacancies reported.

Proposed New Efficiencies:

Activity	Description of Efficiency / Improvement	Implementation Date *	FY 2005-06			FY 2006-07		
			Net \$ Value	Net Positions	Performance Impact	Net \$ Value	Net Positions	Performance Impact
	Proposed Phase III implementation of Automated Garbage Service (combined total conversion of 280,000 homes to be completed in FY06-07 in FUND 470)	2/1/2007	0	-91	Phased implementation of 128 new automated routes. Annual savings estimated savings at approximately \$1.3M	600	0	See previous comment
Compliance Development and Countywide Recycling	Used Electronics Collection(E-Waste Program) brought in-house in conjunction with switch to new vendor. (FUND 490)	3/1/2006	100	1	Same performance (level of service) provided with reduced expenditure	200	0	See previous comment
	Proposed Administrative Staffing Reorganization (FUND 470 & 490)	3/1/2006	170	-6	Merging of related divisions for streamlined functioning.	340	0	See previous comment
Disposal Operations	Scalehouse Replacement Project (FUND 490)	6/1/2006	0	0	Improved billing, invoicing and related reporting functioning, also incorporates substantial system security upgrades and allows for online billing and payment transactions over the internet	0	0	See previous comment
Garbage Collection	Phase II implementation of Automated Garbage Service (total conversion of 26,600 homes in FUND 470, delayed from FY05-06 implementation)	4/1/2007	0	0	Conversion of 26,600 households to automated garbage service. Annualized savings from Phase II is estimated to be approximately \$280,000. (positions eliminated in FY06)	175	0	See previous comment
TOTALS			270	-96		1315	0	

Budget Amendments:

There are no budget adjustments anticipated.

Solid Waste Management Department Review of Selected Line Items

(\$ in 000's)

Item No.	Line Item Highlight	Subobject(s)	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Budget	FY 2005-06 Projection	FY 2006-07 Proposed
1	Resource Recovery Facility Operations	SWED0RROPER0	\$65,478	\$64,666	\$63,699	\$69,042	\$69,922	\$72,023
2	Curbside Recycling Contract	22430 in SWEC0RECURB0	\$9,656	\$9,510	\$10,506	\$10,957	\$11,000	\$11,633
3	Contract Temporary Employee Costs	215	\$3,188	\$2,352	\$2,422	\$749	\$2,107	\$1,313
4	Employee Overtime Costs	160	\$4,151	\$4,692	\$7,175	\$3,547	\$6,384	\$5,014
5	Administrative Reimbursement	26240	\$3,370	\$3,736	\$4,008	\$4,196	\$4,196	\$4,347

Comments/Additional Details for Highlight Line Items:

1. The Resources Recovery Facility, owned by the County and operated by Montenay Power Corporation, receives garbage and trash that is converted into two products:
 - a) Refuse Derived Fuel (RDF) which is used as fuel that is burned in the Resource Recovery Facility's electrical generators.
 - b) Biomass which is sent to the Okeelanta Plant in Hendry County and used as a fuel to produce electricity. Operations & Maintenance payment to the Resource Recovery Facility is affected annually by the Consumer Price Index as well as performance of the plant. Performance (tonnage through-put) at the facility was significantly affected in FY 04/05 by unscheduled plant maintenance.
2. The Department of Solid Waste Management has contracted with Browning Ferris Industries (BFI) to provide curbside collection service of recyclable materials to its customers. The contract expires on June 30 2006, but for budget purposes a contract extension was assumed. The contract provides for an annual increase based on the Consumer Price Index.
3. Contract Temporary Employee Costs include both temporary clerical staff as well as temporary laborers. Each year, approximately 60% of the cost is attributable to temporary laborers employed in the Garbage Division and 20% in the Trash Division. FY 05-06 Budget did not anticipate delays in the Automated Garbage Collection Program due primarily to equipment procurement delays. FY 06-07 Proposed Budget anticipates Automated

4. Garbage Collection Program implementation in the southern half of Miami-Dade County's waste collection service area by the end of the fiscal year.
5. FY04/05 overtime costs increased significantly due to the Trash Division's Bulky Waste activities which accounted for over 60% of the total cost.
6. The Department of Solid Waste Management (DSWM) annually budgets a transfer to the General Fund for administrative reimbursement. These line item dollars are approved by Ordinance and represents DSWM's support to Miami-Dade County.

CAPITAL FUNDED REQUESTS REVENUE SUMMARY
2006-07 Proposed Capital Budget and Multi-Year Capital Plan

DEPARTMENT:		Solid Waste Management								
(\$ in 000's)	2005-06	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
County Bonds/Debt										
Bond Anticipation Notes	0	457	0	0	0	0	0	0	0	457
Building Better Communities GOB Program	0	0	0	0	0	0	0	0	11,250	11,250
Future Solid Waste Disp. Notes/Bonds	0	0	0	0	0	18,721	0	0	54,665	73,386
Industrial Development Revenue Bonds	0	1,615	0	0	0	0	0	0	0	1,615
Solid Waste System Rev. Bonds 1998	0	92	0	0	0	0	0	0	0	92
Solid Waste System Rev. Bonds Series 2001	0	4,443	0	0	0	0	0	0	0	4,443
Solid Waste System Revenue Bonds, Series 2005	7,500	75,000	0	0	0	0	0	0	0	75,000
Total:	7,500	81,607	0	0	0	18,721	0	0	65,915	166,243
County Proprietary Operations										
Waste Collection Operating Fund	975	4,437	532	1,561	509	0	0	0	0	7,039
Waste Disposal Operating Fund	5,657	23,259	8,374	7,365	1,710	130	75	1,200	5,974	48,087
Total:	6,632	27,696	8,906	8,926	2,219	130	75	1,200	5,974	55,126
Other County Sources										
Capital Outlay Reserve	1,194	1,194	1,318	0	0	0	0	0	0	2,512
Total:	1,194	1,194	1,318	0	0	0	0	0	0	2,512
Department Total:	15,326	110,497	10,224	8,926	2,219	18,851	75	1,200	71,889	223,881

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY
2006-07 Proposed Capital Budget and Multi-Year Capital Plan

DEPARTMENT: Solid Waste Management

Neighborhood and Unincorporated Area Municipal Services

(\$ in 000's)		PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
Nuisance Control										
LOT CLEARING		1,194	1,318	0	0	0	0	0	0	2,512
Waste Collection										
COLLECTION FACILITY IMPROVEMENTS		785	60	56	0	0	0	0	0	901
TRASH AND RECYCLING CENTER IMPROVEMENTS		1,605	100	105	0	0	0	0	0	1,810
TRUCK WASHING FACILITIES - COLLECTIONS		2,006	322	0	0	0	0	0	0	2,328
WEST/SOUTHWEST TRASH AND RECYCLING CENTER		41	50	1,400	509	0	0	0	0	2,000
Waste Collection and Disposal										
TRUCK WASHING FACILITIES - DISPOSAL		0	200	200	0	0	0	0	0	400
Waste Disposal										
58 STREET HOME CHEMICAL COLLECTION CENTER ACCESS		0	350	0	0	0	0	0	0	350
58 STREET MAINTENANCE FACILITY DRAINAGE IMPROVEMENTS		250	50	0	0	0	0	0	0	300
CENTRAL FACILITY COMPACTOR REPLACEMENT		2,695	1,191	314	0	0	0	0	0	4,200
DISPOSAL FACILITIES IMPROVEMENTS		900	100	100	0	0	0	0	0	1,100
DISPOSAL FACILITY BACKUP POWER GENERATION CAPACITY		0	250	100	0	0	0	0	0	350
DISPOSAL FACILITY EXIT SCALES		0	240	30	0	0	0	0	0	270
DISPOSAL SCALEHOUSE LIGHTNING AND SURGE PROTECTION		50	30	0	0	0	0	0	0	80
NORTH MIAMI-DADE TRASH AND RECYCLING CENTER RAMP REPAIR AND NEW GUARDHOUSE		531	69	0	0	0	0	0	0	600
NORTHEAST TRANSFER STATION COMPACTORS REPLACEMENT		710	650	650	390	0	0	0	0	2,400
NORTHEAST TRANSFER STATION NEW RAMP		0	500	200	0	0	0	0	0	700
NORTHEAST TRANSFER STATION SURGE PIT TIPPING FLOOR ROOF		100	500	50	0	0	0	0	0	650
NORTHEAST TRANSFER STATION SURGE PIT TUNNEL ROOF		100	400	50	0	0	0	0	0	550
NORTHEAST TRANSFER STATION TIPPING FLOOR CRANE REPLACEMENT		200	80	0	0	0	0	0	0	280
REPLACEMENT OF SCALES AT DISPOSAL FACILITIES		150	150	150	150	0	0	0	0	600
RESOURCES RECOVERY CELL 20 CONSTRUCTION		0	0	0	0	0	0	0	3,850	3,850
SCALEHOUSE EXPANSION PROJECT		100	100	400	300	0	0	0	0	900
SOUTH MIAMI-DADE HOME CHEMICAL COLLECTION CENTER		275	50	0	0	0	0	0	0	325
SOUTH MIAMI-DADE LANDFILL CELL 5 CONSTRUCTION		0	0	0	0	0	0	1,200	11,715	12,915

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY
2006-07 Proposed Capital Budget and Multi-Year Capital Plan

DEPARTMENT: Solid Waste Management

Neighborhood and Unincorporated Area Municipal Services

(\$ in 000's)			PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
WEST MIAMI-DADE TRANSFER STATION TIPPING FLOOR			0	354	296	0	0	0	0	0	650
WEST MIAMI-DADE WASTE TRANSFER STATION REPLACEMENT OF FOURTH CRANE			50	230	0	0	0	0	0	0	280
Waste Disposal Environmental Projects											
ENVIRONMENTAL IMPROVEMENTS			748	150	100	0	0	0	0	0	998
HOMESTEAD MUNICIPAL LANDFILL CLOSURE GRANT			7,600	100	25	0	0	0	0	0	7,725
MUNISPORT LANDFILL CLOSURE GRANT			31,157	110	100	100	80	40	0	0	31,587
NORTH MIAMI-DADE LANDFILL EAST CELL CLOSURE			0	0	0	0	0	0	0	19,924	19,924
NORTH MIAMI-DADE LANDFILL GAS EXTRACTION SYSTEM - PHASE II			686	100	100	100	100	100	100	900	2,186
NORTH MIAMI-DADE LANDFILL GROUNDWATER REMEDIATION TRENCH			0	100	1,000	400	0	0	0	0	1,500
RESOURCES RECOVERY - ADDITIONAL RETROFIT			16,925	1,170	730	0	0	0	0	0	18,825
RESOURCES RECOVERY ASH LANDFILL CELL 19 CLOSURE			0	0	0	0	0	0	0	3,000	3,000
RESOURCES RECOVERY ASH LANDFILL CELL 20 CLOSURE			0	0	0	0	0	0	0	5,000	5,000
RESOURCES RECOVERY CELLS 17 AND 18 CLOSURE			400	1,000	3,500	100	0	0	0	0	5,000
SOUTH MIAMI-DADE LANDFILL CELL 3 CLOSURE			3,600	4,100	3,100	550	0	0	0	0	11,350
SOUTH MIAMI-DADE LANDFILL CELL 4 CLOSURE			0	0	0	0	0	0	0	13,400	13,400
SOUTH MIAMI-DADE LANDFILL CELL 5 CLOSURE			0	0	0	0	0	0	0	15,000	15,000
SOUTH MIAMI-DADE LANDFILL GROUNDWATER REMEDIATION TRENCH			526	150	74	0	0	0	0	0	750
VIRGINIA KEY LANDFILL STUDY AND CLOSURE GRANT			850	27,785	100	100	17,465	35	0	0	46,335
		Department Total:	74,234	42,109	12,930	2,699	17,645	175	1,300	72,789	223,881

Team Metro Summary of FY 2006-07 Budget Submission

Issues impacting the department's FY 2006-07 budget include:

Departmental Issue:

- **The department has realized some reimbursements from FEMA which were attributed to the Melrose Office and the Disaster Assistance Center activations ; additional reimbursements should be forthcoming as FEMA continues to close projects.**

Activity Issues:

Code Enforcement

- There has been an increase in the demand for proactive code enforcement activities and after hours enforcement, including Saturdays. In order to make efficient use of existing resources, the department will conduct a 4-10 shift pilot program beginning in April 2006. The program will be conducted utilizing three shifts which will result in energy conservation and increase enforcement operations from 40 to 60 hours (6 days a week). The pilot program will be conducted in the Tamiami Office and Northeast Office, given that these locations represent our largest and smallest office, respectively. The pilot program will be evaluated for 6 months in conjunction with the unions and the Office of Labor Management.

The department is currently piloting this program in two regional offices.

- As a result of the departments vital role in the Hurricane Recovery efforts, operations were temporarily seized; which has impacted our enforcement case load and revenue. The department will realize a revenue shortfall as a result of the reduction in violation tickets and cases worked.
- The negative fiscal impact of code changes is being observed this year and is expected to continue into FY 06-07 and beyond. Changes in Chapter 2, ROW sign violations fines and elimination of immediate citations in Chapter 19 nuisance enforcement are resulting in fewer citations and less citation fine amounts.

Administration

- Need to fund a service manager position within the department to manage departmental strategic planning, performance measurement, process improvement and community surveying efforts. The position is needed to better monitor and measure departmental activities strategically to strengthen the bond between the community and Miami-Dade County. This position would also be engaged in the different strategic initiatives being undertaken by the county to improve government services. The position is responsible for developing and coordinating: 1)Strategic Planning Measures- alignment, 2)Performance measures, and IPR coordination 3)Customer Service-focus groups, ASE input and coordinate survey development and district reports 4)Change Management short term performance improvement team to affect change.

Outreach

- The department needs to fund the position of Outreach Manager. This position would provide direct support to the eight offices by creating partnerships with other county and community service organizations and foundations. Leveraging these partnerships will increase the number of residents and organizations touched by Miami-Dade County and heighten the level of community participation in neighborhood improvement projects and community events. Among a number of

other assignments, this position is slated to develop and manage a partnership program with the Miami-Dade Public Schools to bring awareness and smart government education to local school students. The High School Citizens' Academy curriculum will demonstrate how local government works, how anyone can access County services through 311, how to work with Miami-Dade County Team Metro on community enhancement projects and on the value of observing those county regulations that make neighborhoods safe, enjoyable and inviting.

- Additional outreach specialist positions are needed to expand Team Metro's community relationship building activities. Outreach staff develops one-on-one relationships with community leaders, homeowner associations, local business groups and other communities of interest. The fruit of these activities are made visible through PRIDE events, neighborhood improvement projects, local community meetings, large-scale community events and many other activities that would complement the lifestyle and interests of local residents. These positive personal contacts and public events help create and strengthen the bond between Miami-Dade County and residents.

HIGHLIGHTS:

Code Enforcement

- Acquisition of electronic citation ticketing hand held devices for Team Metro Code Enforcement officers. The electronic citation devices will enable the department to write E-citations on-site. It also interfaces with the Case Management System allowing the officer the ability to retrieve pertinent data while in the field. These devices will facilitate a paperless case handling process for all of Miami-Dade County Neighborhood Compliance activities. Estimated cost per unit is (\$5,000 for 70 officers - \$350K) to include the device, software, charger, cables, and professional services.

The Proposed FY 06-07 Capital Budget provides funding for the requested devices.

- The department desires to maintain the certification of neighborhood compliance officers through the educational program of the Florida Association of Code Enforcement (FACE). This year new officers will be enrolled in Level 1 FACE certification classes. In addition, the department develops and provides bi-annual continuing professional education classes to ensure that staff retains their certification status.

The Proposed FY 06-07 Budget provides funding for FACE training.

Outreach

- Adding two (2) full-time outreach specialist positions to staff the existing Government-on-the-Go-Bus. The department has used the South Office outreach staff and Kendall staff to provide the Bus operations. This is resulting in reduced customer service at the South and the Kendall offices.

The Proposed FY 06-07 Budget provides funding for the requested positions to staff the 1st Government on the Go Bus.

- Continue funding for welcome packages to provide educational and informational materials to the steady stream of new and existing homeowners.

Bottom of Form.

The Proposed FY 06-07 Budget provides funding for the packages.

Department Revenue:

REVENUE		FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
(\$ in 000's)		Actual	Actual	Actual	Actual	Budget	Projection	Proposed
CW	General Fund Countywide	\$0	\$0	\$330	\$3,917	\$3,521	\$3,521	\$4,208
UMSA	General Fund UMSA	\$7,945	\$6,726	\$6,433	\$3,118	\$4,833	\$4,833	\$5,358
PROP	Carryover	\$161	\$1,088	\$1,474	\$908	\$579	\$210	\$393
PROP	Code Fines / Lien Collections	\$4,507	\$5,969	\$6,401	\$7,065	\$6,585	\$6,570	\$7,081
PROP	Direct Sales	\$776	\$1,033	\$975	\$862	\$1,345	\$800	\$845
INTERTRNF	Interagency Transfers	\$1,124	\$1,362	\$1,430	\$1,508	\$1,359	\$1,359	\$1,359
TOTAL REVENUE		\$14,513	\$16,178	\$17,043	\$17,378	\$18,222	\$17,293	\$19,244

- FY 2006-07 department revenues are increasing by \$1.0 million or 5.6% from the FY 2005-06 Budget.
 - \$1.2 million increase in the General Fund
 - (\$186,000) decrease in Carryover
 - \$486,000 increase in Code Fines/Lien Collection
 - (\$500,000) decrease in Direct Sales
- Over the five (5) year period from FY 2002-03 to FY 2006-07, revenues will have increased by \$3.1 million or 19.0% as follows:
 - \$2.8 million increase in the General Fund
 - (\$695,000) decrease in Carryover
 - \$1.1 million increase in Code Fines/Lien Collection
 - (\$188,000) decrease in Direct Sales

Department Expenditures:

- FY 2006-07 department expenditures are increasing by \$1.0 million or 5.6% from the FY 2005-06 Budget due primarily to:
 - \$792,000 million increase in Salary
 - (\$139,000) decrease in Overtime Salary
 - \$400,000 increase in Fringe
 - (\$11,000) decrease in Overtime Fringe
- Over the five (5) year period from FY 2002-03 to FY 2006-07, expenditures will have increased by \$4.5 million or 30.8% due primarily to:

- o \$2.8 million increase in Salary
- o (\$92,000) decrease in Overtime Salary
- o \$1.7 million increase in Fringe
- o \$206,000) increase in Other Operating

Payments To Other Departments:

Department (to)	Reason and Source	Confirmed?	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
(\$ in 000's)			Actual	Actual	Actual	Budget	Projection	Base
Communications	Communications Department - Promotional Spots Program	No	\$0	\$0	\$30	\$30	\$30	\$30
Total Transfer to other Departments			\$0	\$0	\$30	\$30	\$30	\$30

- FY 2006-07 total payments to other departments have remained constant at \$30,000 in the last 5 years to Communications for the Promotional Spots Program.

Payments From Other Departments:

Department (from)	Reason and Source	Confirmed?	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
(\$ in 000's)			Actual	Actual	Actual	Budget	Projection	Base
Community and Economic Development	Code Enforcement Graffiti	No	\$0	\$0	\$0	\$542	\$542	\$542
Empowerment Trust	Empowerment Zone - Melrose Regional Office	No	\$0	\$0	\$0	\$817	\$817	\$817
Total Transfer from other Departments			\$0	\$0	\$0	\$1,359	\$1,359	\$1,359

- FY 2006-07 total payments from other departments have remained constant since 2005-06 Budget at \$1.4 million.

Grants:

(\$ in 000's)		Description of Grant			FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
Fund Source	Name of Grant	(Including allowable uses and restrictions)	Start Date	End Date	Budget	Required Match	Proposed	Required Match
OTHERGRANT	CDBG	Code Enforcement Graffiti	1/1/2007	12/31/2007	\$542	\$0	\$542	\$0
OTHERGRANT	EZ	Empowerment Zone - Melrose Regional Office	10/1/2006	9/30/2007	\$817	\$0	\$817	\$0

Personnel Positions and Salaries and Fringes:

Activity	Changes	Date	Count
			+/-
FY 2005-06 Final Adopted Budget		10/1/2005	232
Administration	Accountant II		1
Outreach	Information Referral Specialist - Transferred from the Answer Center	10/01/2005	2
Code Enforcement	Recording Secretary	10/01/2005	1
FY 2006-07 Budget Submission		2/1/2006	236
FY 2006-07 Proposed Budget			236

FY 2006-07 personnel costs total \$16.4 million, which includes \$12.3 million of regular salaries, \$4.0 million of fringes and (\$150,000) for overtime.

FY 2006-07 personnel costs are increasing by \$1.0 million or 6.8% from the FY 2005-06 Budget.

Vacant Personnel Positions:

As of June 30, 2006, there were 10 vacancies reported.

Proposed Efficiencies:

(\$ in 000's)			FY 2005-06			FY 2006-07		
Activity	Description of Efficiency/Improvement	Implementation Date	Net \$ Value	Net Positions	Performance Impact	Net \$ Value	Net Positions	Performance Impact
Code Enforcement	Case Management System Enhancement	10/1/2005	0	0	The automation of the Lien Unit business process has resulted in more efficient processing of lien cases. The enhancement will increase work flow for error reduction and re-work by an estimated 15%. The overall case volume and productivity will improve.	0	0	The automation of the Lien Unit business process has resulted in more efficient processing of lien cases. The enhancement will increase work flow for error reduction and re-work by an estimated 15%. The overall case volume and productivity will improve.

(\$ in 000's)			FY 2005- 06			FY 2006- 07		
Activity	Description of Efficiency/ Improvement	Implementation Date	Net \$ Value	Net Positions	Performance Impact	Net \$ Value	Net Positions	Performance Impact
	Electronic Citation Ticketing System	10/1/2005	0	0		350	0	The electronic citation devices will enable the department to write E-citations on-site. It also interfaces with the Case Management system allowing the officer the ability to retrieve pertinent data while in the field. These devices will facilitate a paperless case handling process for all Miami-Dade County Neighborhood Compliance activities.
	Totals		0	0		350	0	

Budget Adjustments:

There are no budget adjustments anticipated.

CAPITAL FUNDED REQUESTS REVENUE SUMMARY
2006-07 Proposed Capital Budget and Multi-Year Capital Plan

DEPARTMENT: Team Metro

(\$ in 000's)	2005-06	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
Other County Sources										
Capital Outlay Reserve	575	0	620	0	0	0	0	0	0	620
Code Enforcement Trust Fund	0	0	321	0	0	0	0	0	0	321
Total:	575	0	941	0	0	0	0	0	0	941
Department Total:	575	0	941	0	0	0	0	0	0	941

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY
2006-07 Proposed Capital Budget and Multi-Year Capital Plan

DEPARTMENT: Team
Metro

**Neighborhood and Unincorporated
Area Municipal Services**

(\$ in 000's)		PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
Departmental Information										
Technology Projects										
ELECTRONIC TICKETING SYSTEM		0	321	0	0	0	0	0	0	321
Equipment Acquisition										
PORTABLE 800 MHZ RADIOS		0	158	0	0	0	0	0	0	158
Nuisance Control										
ABANDONED VEHICLE REMOVAL IN THE UNINCORPORATED MUNICIPAL SERVICE AREA		0	25	0	0	0	0	0	0	25
LOT CLEARING IN THE UNINCORPORATED MUNICIPAL SERVICE AREA		0	410	0	0	0	0	0	0	410
UNSAFE STRUCTURES BOARD-UP AND DEMOLITION		0	27	0	0	0	0	0	0	27
Department Total:		0	941	0	0	0	0	0	0	941

Miami-Dade Transit Summary of FY 2006-07 Budget Submission

Issues impacting the department's FY 2006-07 budget include:

- Price of fuel continues to increase; the budgeted amount for FY2006-07 is at \$2.15 per gallon. Fuel was budgeted at \$1.76 per gallon for FY 2005-06.
- 311 Answer Center Consolidation-all MDT call center functions will be transferred to the 311 answer center and a payment for these individuals will be budgeted in MDT.
- Metrorail/Metromover Rehabilitation Project (Phase 1, approved by the BCC) will replace the generation one passenger cars with new cars. During the transition of this project, service may be affected. There are concerns with the number of maintenance staff once the project has begun.
- MDT is currently placing on hold all new service implementation until all Metrobus routes can be properly assessed to ensure the efficiency and effectiveness of the service.

Department Revenues:

REVENUE-Dept Summary		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
(\$ in 000's)		Actual	Actual	Actual	Budget	Projection	Base
CW	General Fund Countywide	\$123,228	\$124,719	\$128,047	\$132,425	\$132,425	\$138,814
PROP	Other Revenues	\$3,106	\$0	\$8,422	\$5,440	\$6,940	\$9,372
PROP	Transfer from PTP Sales Surtax	\$52,912	\$60,341	\$102,983	\$100,742	\$125,027	\$148,104
PROP	Transit Fares and Fees	\$58,629	\$62,639	\$75,419	\$99,871	\$83,979	\$91,893
STATE	State Grants	\$14,517	\$20,437	\$17,903	\$16,432	\$17,954	\$18,472
STATE	State Operating Assistance	\$16,161	\$19,376	\$18,254	\$16,664	\$16,664	\$16,525
FEDERAL	Federal Grants	\$304	\$171	\$0	\$0	\$0	\$2,250
TOTAL REVENUES		\$268,857	\$287,683	\$351,028	\$371,574	\$382,989	\$425,430

- FY 2006-07 department revenues are increasing by \$53.9 million or 14.5% from the FY 2005-06 Budget due primarily to:
 - \$47.3 million increase in Transfer from PTP Sales Surtax
 - (\$8.0) million decrease in Transit Fares and Fees
 - \$2.0 million increase in State Grants and State Operating
 - \$6.4 million increase in the General Fund
 - \$3.9 million increase in Other Revenues
 - \$2.5 million increase in Federal Grants

- Over the five (5) year period from FY 2002-03 to FY 2006-07, department revenues will have increased by \$156.6 million or 58.2% due primarily to:
 - \$95.2 million increase in Transfer from PTP Sales Surtax
 - \$33.3 million increase in Transit Fares and Fees
 - \$4.3 million increase in State Grants and State Operating
 - \$15.6 million increase in the General Fund
 - \$6.3 million increase in Other Revenues
 - \$19 million increase in Federal Grants

Department Expenditures:

EXPENDITURES-Dept Summary		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
(\$ in 000's)		Actual	Actual	Actual	Budget	Projection	Base
	Salary	\$126,395	\$133,814	\$166,293	\$181,477	\$182,174	\$183,770
	Overtime Salary	\$31,368	\$23,516	\$29,223	\$22,612	\$23,266	\$24,958
	Fringe	\$38,473	\$42,231	\$56,582	\$61,174	\$63,366	\$64,418
	Overtime Fringe	0	0	0	0	0	0
	Other Operating	\$68,012	\$82,022	\$80,424	\$84,846	\$91,240	\$118,911
	Capital	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURES		\$264,248	\$281,583	\$332,522	\$350,109	\$360,046	\$392,057
	Debt Services	\$4,609	\$6,100	\$18,506	\$21,465	\$22,943	\$33,373
	IntraDepartmental	\$0	\$0	\$0	\$3,345	\$2,408	\$2,109
TOTAL EXPENDITURES		\$268,857	\$287,683	\$351,028	\$371,574	\$382,989	\$425,430

- FY 2006-07 department expenditures are increasing by \$53.4 million or 14.5% from the FY 2005-06 Budget due primarily to:
 - \$2.3 million increase in Salary
 - \$3.2 million increase in Fringe
 - \$4.6 million increase in Overtime
 - \$34.1 million increase in Other Operating
 - \$11.9 million increase in Debt Services
- Over the five (5) year period from FY 2002-03 to FY 2006-07, department expenditures will have increased by \$156.6 million or 58.2% due primarily to:
 - \$57.3 million increase in Salary
 - \$25.9 million increase in Fringe
 - (\$6.4) million decrease in Overtime
 - \$50.9 million increase in Other Operating
 - \$28.8 million increase in Debt Services

Payments To Other Departments:

Department (to)	Reason and Source	Confirmed ?	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
(\$ in 000s)			Actual	Actual	Actual	Budget	Projection	Base
Communications	Promotional Spots Program	Yes	\$11	\$85	\$85	\$85	\$85	\$85
County Attorney's Office	Extraordinary Legal Support	No	\$57	\$792	\$794	\$794	\$794	\$0
Procurement Management	Procurement Management Dept. – Additional Purchasing Support	No	\$0	\$181	\$187	\$355	\$334	\$367
Employee Relations	Employee Relations – Testing and Validation Services	No	\$176	\$176	\$203	\$176	\$176	\$176
Communications	Community Periodical Program	No	\$0	\$0	\$65	\$65	\$65	\$65
Public Works	Public Works – Litter Pick-up and Mowing along the Metro-Rail Right-of-Way, Metromover stations and along the Busway	No	\$0	\$908	\$921	\$1,022	\$1,022	\$1,082
Government Information Center	311 Answer Center – Transit Call Center Integration	No	\$0	\$0	\$0	\$0	\$0	\$2,286
Metropolitan Planning Organization	MPO – Planning Support	No	\$100	\$100	\$100	\$100	\$100	\$100
Total Transfer to other Departments			\$344	\$2,242	\$2,355	\$2,597	\$2,576	\$4,161

- FY 2006-07 payments to other departments are increasing by \$1.6 million or 60.2% from the FY 05-06 Budget due primarily to:
 - \$2.3 million increase to Government Information Center (311)
 - (\$794,000) decrease to County Attorney's Office

- Over the five (5) year period from FY 2002-03 to FY 2006-07, payments to other departments will have increased by \$3.8 million due primarily to:
 - \$149,000 increase to Communications
 - \$367,000 increase to Procurement Management
 - \$1.1 million increase to Public Works
 - \$2.3 million increase to the Government Information Center (311)

Payments From Other Departments:

Department(from)	Reason and Source	Confirmed?	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Budget	FY 2005-06 Projection	FY 2006-07 Base Budget
Metropolitan Planning Organization	Metropolitan Planning Organization - Transportation Improvement Plan	No	\$53	\$109	\$118	\$145	\$145	\$165
Total Transfer from other Departments			\$53	\$109	\$118	\$145	\$145	\$165

- FY 2006-07 payments from other departments are increasing by \$20,000 or 13.8% from the FY 05-06 Budget due primarily to the MPO.
- Over the five (5) year period from FY 2002-03 to FY 2006-07, payments to other departments will have increased by \$112,000 due primarily to the MPO.

Personnel Positions and Salaries and Fringes:

FY 2006-07 personnel costs total \$273.1 million, which includes \$183.8 million of salaries, \$64.4 million of fringes and \$24.9 million for overtime.

FY 2006-07 personnel costs are increasing by \$7.9 million or 3.0% from the FY 2005-06 Budget. For FY 2006-07, the department has 3,876 positions which is a decrease of 183 positions. The overtime budget is increasing by \$2.3 million or 10.4%.

Vacant Personnel Positions:

As of June 30, 2006, there were 251 vacant positions reported.

Proposed Efficiencies:

TRANSIT - NEW EFFICIENCIES							
(\$ in 000's)							
Activity	Description of Efficiency/Improvement	Implementation Date *	FY 2005-06		FY 2006-07		
			Net \$ Value	Net Positions	Net \$ Value	Net Positions	Performance Impact

TRANSIT - NEW EFFICIENCIES							
(\$ in 000's)							
Activity	Description of Efficiency/Improvement	Implementation Date *	FY 2005-06		FY 2006-07		
			Net \$ Value	Net Positions	Net \$ Value	Net Positions	Performance Impact
Metrorail	Elimination of 3 Rail Yard Masters	10/1/2006	0	0	263	3	Eliminations are part of the MDT reorganization.
Engineering	Elimination of: Senior Planner Assistant Director Executive Secretary	10/1/2006	0	0	318	3	Elimination of positions is part of the MDT reorganization.
Operational Support	Elimination of: (1) Training Specialist; (1) AO1; (1) Security Program Supervisor	10/1/2006	0	0	249	3	Elimination of positions is part of the MDT reorganization.
Metrobus	Reduction of overtime due to new union contract allowing the use of part-time operators for the extra list.	10/1/2006	0	0	500	0	
Metrobus	Reduction of unscheduled overtime for bus operators and bus maintenance personnel.	10/1/2006	0	0	1110	0	
Metrorail	Reduction of overtime for rail operations and maintenance	10/1/2006	0	0	310	0	
Operational Support	Reduction of overtime for facilities maintenance personnel.	10/1/2006	0	0	200	0	
	TOTAL		0	0	2950	9	

Budget Adjustments:

There are no budget adjustments anticipated.

CAPITAL FUNDED REQUESTS REVENUE SUMMARY

(\$ in 000's)

2006-07 Proposed Capital Budget and Multi-Year Capital Plan

DEPARTMENT Transit

	2005-06	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
County Bonds/Debt										
Lease Financing - County Bonds/Debt	0	0	23,997	22,087	11,165	0	36,099	24,946	0	118,294
People's Transportation Plan Bond Program	335,530	333,675	0	455,146	0	344,612	0	137,919	25,906	1,297,258
Sunshine State Financing	0	20,182	0	0	0	0	0	0	0	20,182
Third Party Financing	0	0	0	1,825	0	0	0	0	0	1,825
Total:	335,530	353,857	23,997	479,058	11,165	344,612	36,099	162,865	25,906	1,437,559
Federal Government										
Federal Highway Administration	600	600	1,858	2,458	3,862	0	0	0	0	8,778
FTA Section 5307/5309 Formula Grant	60,315	55,215	56,838	59,256	61,029	64,894	67,484	68,403	1,000	434,119
FTA Section 5309 Discretionary Grant	17,415	107,797	22,791	92,187	192,616	222,951	294,770	245,642	202,423	1,381,177
Total:	78,330	163,612	81,487	153,901	257,507	287,845	362,254	314,045	203,423	1,824,074
Other County Sources										
Capital Impr. Local Option Gas Tax	17,065	17,065	16,455	17,055	17,804	17,731	17,633	17,909	341	121,993
Charter County Transit System Surtax	1,711	1,711	783	897	530	530	606	330	16,180	21,567
Total:	18,776	18,776	17,238	17,952	18,334	18,261	18,239	18,239	16,521	143,560
State of Florida										
FDOT Funds	24,375	65,240	45,924	69,147	103,914	115,650	134,721	110,229	86,248	731,073
FDOT-County Incentive Grant Program	900	3,407	0	0	0	0	0	0	0	3,407

CAPITAL FUNDED REQUESTS REVENUE SUMMARY

(\$ in 000's)

2006-07 Proposed Capital Budget and Multi-Year Capital Plan

DEPARTMENT Transit

	2005-06	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
Total:	25,275	68,647	45,924	69,147	103,914	115,650	134,721	110,229	86,248	734,480
Department Total:	457,911	604,892	168,646	720,058	390,920	766,368	551,313	605,378	332,098	4,139,673

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY

(\$ in 000's)

2006-07 Proposed Capital Budget and Multi-Year Capital Plan

Transportation

	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
ADA Accessibility Improvements									
AMERICANS WITH DISABILITIES ACT IMPROVEMENTS AND EQUIPMENT	100	670	1,410	870	250	250	300	0	3,850
Bus System Projects									
BUS ACQUISITION	0	26,004	24,260	13,422	5,765	42,890	29,946	0	142,287
BUS FACILITIES	400	12,500	25,000	6,100	0	0	0	0	44,000
BUS STOP SIGNAGE ENHANCEMENT AND REPLACEMENT	1,120	200	200	200	200	276	0	0	2,196
BUS WASHER AND VACUUM REPLACEMENT	1,450	2,270	231	0	0	0	0	0	3,951
FACILITY AND EQUIPMENT REHABILITATION	120	200	400	375	275	225	400	0	1,995
Departmental Information Technology Projects									
INFORMATION TECHNOLOGY EQUIPMENT	280	200	400	400	450	450	550	0	2,730
Equipment Acquisition									
AUTOMATED VEHICLE LOCATOR AND MONITORING SYSTEM AND RADIO SYSTEM	0	50	100	125	100	100	100	0	575
BUS TOOLS AND EQUIPMENT	250	300	450	450	500	525	600	0	3,075
FARE COLLECTION EQUIPMENT	901	1,974	49,673	27,452	0	0	0	0	80,000
METRORAIL AND METROMOVER TOOLS AND EQUIPMENT	500	525	552	579	608	638	670	0	4,072
SERVICE VEHICLES	50	334	300	350	400	400	400	0	2,234
TREASURY SERVICE EQUIPMENT	0	39	100	100	100	100	100	0	539
Facility Improvements									
FACILITIES ROOF PROJECTS	849	480	525	525	525	525	525	2,046	6,000

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY

(\$ in 000's)

2006-07 Proposed Capital Budget and Multi-Year Capital Plan

Transportation

	<u>PRIOR</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>FUTURE</u>	<u>TOTAL</u>
METRORAIL STATION REFURBISHMENT	3,860	2,374	1,420	696	640	584	603	0	10,177
PAINT AND REFINISH BUS AND RAIL FACILITIES	981	330	330	330	330	330	330	1,039	4,000
PASSENGER AMENITIES AND TRANSIT ENHANCEMENTS	1,070	532	200	250	225	200	350	0	2,827
REPLACE BUS GARAGE LIFTS	1,546	586	595	585	264	0	0	0	3,576
REPLACE ELEVATORS AT METRORAIL, METROMOVER, AND BUS FACILITIES	178	770	1,500	1,500	2,222	0	0	0	6,170
UNINTERRUPTED POWER SUPPLY/EMERGENCY LIGHTING BATTERY REPLACEMENT	520	253	367	0	0	0	0	0	1,140
UPGRADE ILLUMINATION	0	0	0	0	0	0	0	3,678	3,678
Mass Transit Projects									
BUS PULL-OUT BAYS	1,025	974	2,152	2,280	999	0	0	0	7,430
CAPITAL PROJECT ADMINISTRATION, PLANNING, AND MONITORING	0	300	1,200	1,950	900	1,300	1,300	0	6,950
CAPITALIZATION OF PREVENTATIVE MAINTENANCE	70,580	70,300	70,249	72,044	74,382	77,188	79,592	0	514,335
CONTINGENCY	0	0	985	1,065	1,750	1,650	1,000	1,000	7,450
SOUTH MIAMI-DADE BUSWAY EXTENSION - PHASE II	92,145	14,507	0	0	0	0	0	0	106,652
Metromover Projects									
METROMOVER STATION CANOPIES AND ESCALATOR REPLACEMENT	280	310	2,425	2,300	1,690	0	0	0	7,005
MOVER VEHICLE REPLACEMENT - PHASE I	13,422	10,037	9,414	170	0	0	0	0	33,043
Metrorail Projects									
CENTRAL CONTROL OVERHAUL	1,482	5,146	11,685	11,687	0	0	0	0	30,000
EARLINGTON HEIGHTS/MIC CONNECTOR	33,938	20,319	67,711	125,169	92,890	0	0	0	340,027
EAST WEST CORRIDOR	12,290	29,140	96,320	144,230	198,730	320,290	313,570	261,700	1,376,270
METRORAIL GUIDEWAY PAINTING	0	0	0	0	0	0	0	5,500	5,500
METRORAIL PIERS AND GUIDEWAY COATING	0	0	0	0	0	0	0	5,000	5,000
NORTH CORRIDOR	27,303	41,832	72,229	196,175	199,352	208,594	127,347	41,863	914,695

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY

(\$ in 000's)

2006-07 Proposed Capital Budget and Multi-Year Capital Plan

Transportation

	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
RAIL 5 -YEAR AND 10 -YEAR MAINTENANCE	66	2,634	0	0	0	0	0	0	2,700
RAIL VEHICLE MID-LIFE REHABILITATION	9,994	54,495	28,653	75,837	59,456	50,118	22,676	17,340	318,569
REPLACE ACCOUTISCAL BARRIERS	0	0	0	0	0	0	0	2,500	2,500
TEST TRACK FOR METRORAIL	215	2,000	1,785	0	0	0	0	0	4,000
TRACK AND GUIDEWAY REHABILITATION	4,905	8,427	7,379	5,078	5,077	4,552	0	0	35,418
New Passenger Facilities									
PARK AND RIDE LOTS KENDALL DRIVE AND MIAMI GARDENS DRIVE	0	1,750	825	725	0	0	0	0	3,300
PASSENGER ACTIVITY CENTER AT NW 7 AVENUE AND NW 62 STREET	100	5,500	5,500	5,435	0	0	0	0	16,535
PASSENGER ACTIVITY CENTERS	0	0	6,031	1,800	300	2,700	716	6,444	17,991
PEDESTRIAN OVERPASS AT DADELAND NORTH	0	0	0	300	1,631	1,000	0	0	2,931
PEDESTRIAN OVERPASSES AT COCONUT GROVE AND DADELAND SOUTH	0	0	0	0	200	500	7,000	6,300	14,000
PEDESTRIAN OVERPASSES AT UNIVERSITY AND SOUTH MIAMI	514	6,330	5,849	3,669	0	0	0	0	16,362
Passenger Facilities Improvements									
PARK AND RIDE LOTS - ALONG BUSWAY	0	2,458	2,458	3,870	0	0	0	0	8,786
PARK AND RIDE LOTS - DADELAND SOUTH AND DADELAND NORTH	0	750	2,500	4,152	0	0	0	0	7,402
Security Improvements									
SECURITY AND SAFETY EQUIPMENT	1,175	850	1,235	1,500	790	100	100	0	5,750
Dept. Total:	283,609	328,650	504,598	713,745	651,001	715,485	588,175	354,410	4,139,673

Water & Sewer Department Summary of FY 2006-07 Budget Submission

Issues impacting the department's FY 2006-07 budget include:

- The Maintenance Index, which was approved in the FY 2005-2006 Budget Hearing, will be sufficient to cover the projected operating needs and the current level of capital expenditures, but is not sufficient to meet the delayed capital projects and projected new demands on capital expenditures; like Alternative Water Supply initiatives including Reuse; High Level Disinfection (HLD) and related operating expenditures from these capital costs. Additional Water and Wastewater rate increases will be required to replenish reserves and for unexpected emergencies (i.e. hurricanes).

- 98 PROPOSED ADDITIONS TO TABLE OF ORGANIZATION - Administration - 12 Positions - Positions needed for general maintenance of facilities and garage; servicing of various water tanks; repairing and overhaul of bulldozers, loaders, backhoes, forklifts, welders, buckets, etc.; to perform skilled work in the operation of heavy duty earth-moving equipment used in varied maintenance and construction tasks; to work in the construction, repair, maintenance and industrial painting of water and sewer structures, fixtures and equipment; for servicing air conditioning systems and refrigerators water cooling systems at water and sewer facilities and buildings; prepare interlocal agreements, secure low interest loans from the State's Department of Environmental Protection (DEP); to manage all emergency planning including natural disaster planning; to provide daily security support within all WASD sites; for scanning of contracts to be put online; to strengthen internal controls by supporting Materials Management requirements of spot cycle counts required by Audit Standards.

- Engineering - 14 Positions - Positions needed to expedite the Engineering, Utility Design, Specification and Survey functions of Capital Expenditure Program to accomplish the infrastructure improvements; to reduce agreement processing and waiting time; additional locators to accommodate tremendous increase in excavation in Miami-Dade County.

- Finance - 7 Positions - Positions to increase internal control over financial transactions due to Enterprise Resource Planning (ERP) and Enterprise Asset Management System (EAMS) implementation; and to improve application development for Plans Review, New Business and Contracts Administration.

- Wastewater - 26 Positions - Positions needed to properly operate and maintain wastewater treatment plants and sewer collection system including pump stations; provide additional maintenance staffing to support the increase in plant equipment and services resulting from the completion and/or implementation of the various Departmental Master/Business Plan for wastewater projects; for peak flow facility improvements and system growth; for large diameter and high risk pipeline inspection; for maintenance of telemetry, electronic and or instrument-related work at pump stations and to address emergencies in a more effective and timely manner; for Aerial Canal Crossing Unit performing painting, structural repairs, graffiti removal and fan-guard installment or replacements; for developing and keeping pump station maintenance schedules, work and safety plans, and coordinating maintenance activities; to maintain compliance while reducing overtime in Sewer Collection.

- Water - 39 Positions - Positions needed to ensure quality of our drinking water; to address present deficiency in water plants tank cleaning; for water plant and lime plant to address rotating shifts; new and additional operational and maintenance assignments; strengthen internal controls by ensuring 100% compliance with drinking water standards and compliance with regulatory standards; to ensure compliance for peak flow projects, odor control, reuse feasibility study, and maintenance of all federal, state and local permits in good standing; for sidewalk restoration project used to repair broken meter boxes; to improve service to customers after normal working hours, for increased number of requests for turn-ons; to eliminate the rear easement mains in customers' properties and in alleys; install new water mains in front of the properties; increase fire protection, and provide better service in the installation of new services, services for road projects and reduce overtime. - Department Total - 98 Positions
- Initiate and promote both water conservation and/or use of the future reuse infrastructure in order to reduce the use of limited potable water resource.
- The latest financial forecast indicates WASD will require increases in their water and wastewater rates beyond the maintenance index percentage that would only provide sufficient funding to cover current and projected O&M expenditures. The increase would be used to address both the plant and infrastructure repairs, replacement, and improvements that were delayed over that last several years as well as the drain of the department reserves. Without the increased funding, a negative outlook and/or rating from the bond rating agencies on future Water and Wastewater bond sales may occur. The implication being that future bond sales would be at a premium interest rate.
- In 2003, the Board approved the Multi-Year Water and Sewer Capital Improvement Master Plan that was developed to meet the County's needs for services through 2020. The Master Plan envelops numerous schedules and capital programs. However, due to lack of funds, the Department has had to prioritize its capital programs giving preference to those projects mandated by regulatory agencies. The Multi-Year Capital Improvement Plan has been revised to defer projects to future years. Capital projects will continue to be deferred (according to specific criteria) until the Department receives rate relief to support additional debt and operational expenses.
- The costs associated with Reuse and the possible methods of funding for installing and operating a reuse infrastructure throughout the County have yet to be identified.

Department Revenues:

		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
REVENUE	(\$ in 000's)	Actual	Actual	Actual	Budget	Projection	Proposed
PROP	Carryover	\$36,642	\$37,687	\$37,538	\$43,682	\$43,682	\$48,812
PROP	Delinquency, Billing, and Service Charges	\$9,094	\$9,070	\$8,844	\$8,386	\$8,885	\$8,974
PROP	Fire Protection and Fire Hydrant Fees	\$4,181	\$4,235	\$4,339	\$4,224	\$4,360	\$4,404
PROP	Maintenance Fees	\$185	\$185	\$190	\$176	\$191	\$193
PROP	Miscellaneous Non-Operating Revenue	\$33,213	\$19,742	\$14,132	\$11,124	\$13,503	\$13,491
PROP	Miscellaneous Revenues	\$2,685	\$2,698	\$3,601	\$3,253	\$3,617	\$3,655
PROP	Septic Tanks and High Strength Sewage	\$2,682	\$2,708	\$2,599	\$2,644	\$2,612	\$2,637
PROP	Transfer From Other Funds	\$54,445	\$47,889	\$27,454	\$77,742	\$41,531	\$38,986
PROP	Wastewater Revenue	\$198,821	\$206,816	\$212,128	\$209,526	\$228,186	\$235,643
PROP	Water Revenue	\$144,454	\$159,861	\$160,259	\$174,072	\$192,823	\$198,097
TOTAL REVENUE		\$486,402	\$490,891	\$471,084	\$534,829	\$539,390	\$554,892

- FY 2006-07 department revenues are decreasing by (\$2.8) million or (.5%) from the FY 2005-06 Budget due primarily to:
 - \$5.1 million increase in Carryover
 - \$588,000 increase in Delinquency, Billing, and Service Charges
 - \$180,000 increase in Fire Protection and Fire Hydrant Fees
 - \$2.4 million increase in Miscellaneous Non-Operating Revenue
 - \$402,000 increase in Miscellaneous Revenues
 - (\$38.8) million decrease in Transfer From Other Funds
 - \$26.1 million increase in Wastewater Revenue
 - \$24.0 million increase in Water Revenue
- Over the five (5) year period from FY 2002-03 to FY 2006-07, revenues will have increased by \$68.5 million or 14.1% due primarily to:
 - \$12.2 million increase in Carryover
 - (\$120,000) decrease in Delinquency, Billing, and Service Charges
 - \$223,000 increase in Fire Protection and Fire Hydrant Fees
 - (\$19.7) million decrease in Miscellaneous Non-Operating Revenue
 - \$970,000 increase in Miscellaneous Revenues
 - (\$15.5) million decrease in Transfer From Other Funds
 - \$36.8 million increase in Wastewater Revenue
 - \$53.6 million increase in Water Revenue

Department Expenditures:

	(\$ in 000's)	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
	EXPENDITURES	Actual	Actual	Actual	Budget	Projection	Proposed
	Salary	\$73,575	\$77,490	\$89,172	\$92,870	\$93,199	\$99,700
	Overtime Salary	\$5,800	\$6,550	\$8,627	\$4,730	\$4,730	\$3,771
	Fringe	\$39,470	\$39,959	\$53,043	\$53,390	\$53,578	\$55,330
	Overtime Fringe	\$753	\$976	\$1,278	\$757	\$757	\$584
	Other Operating	\$98,793	\$107,938	\$106,260	\$141,120	\$141,260	\$164,209
	Capital	\$69,099	\$48,938	\$26,039	\$0	\$53,550	\$58,612
	TOTAL OPERATING EXPENDITURES	\$287,490	\$281,851	\$284,419	\$292,867	\$347,074	\$382,206
	Debt Services	\$121,101	\$110,386	\$115,282	\$123,521	\$115,164	\$118,753
	Reserves	\$0	\$0	\$0	\$48,812	\$0	\$53,933
	Transfers	\$8,072	\$29,476	\$0	\$64,030	\$0	\$0
	OthNonOper	\$0	\$0	\$0	\$5,599	\$5,472	\$0
	TOTAL EXPENDITURES	\$416,663	\$421,713	\$399,701	\$534,829	\$467,710	\$554,892

- FY 2006-07 department expenditures are decreasing by (\$2.8) million or (.5%) from the FY 2005-06 Budget due primarily to:
 - \$6.8 million increase in Salary
 - (\$959,000) decrease in Overtime
 - \$1.9 million increase in Fringe
 - (\$173,000) decrease in Overtime Fringe
 - \$23.1 million increase in Other Operating
 - \$58.6 million increase in Capital
 - (\$4.7) million decrease in Debt Services
 - \$5.1 million increase in Reserves
 - (\$64.0) million decrease in Transfers
 - (\$5.6) million decrease in Other Non-Operating
 - (\$22.9) million decrease in Intradepartmental Transfers
- Over the five (5) year period from FY 2002-03 to FY 2006-07, expenditures will have increased by \$106.2 million or 23.7% due primarily to:
 - \$26.1 million increase in Salary
 - (\$2.0) million decrease in Overtime
 - \$15.9 million increase in Fringe
 - (\$169,000) decrease in Overtime Fringe
 - \$65.4 million increase in Other Operating
 - (\$10.5) million decrease in Capital
 - (\$2.3) million decrease in Debt Services
 - \$53.9 million increase in Reserves
 - (\$40.1) million decrease in Transfers
 - (\$8.1) million decrease in Transfers
 - (\$32.0) million decrease in Intradepartmental Transfers

Grant Funding:

(\$ in 000's)					FY 2005- 06	FY 2005- 06	FY 2006- 07	FY 2006- 07
Fund Source	Name of Grant *	Description of Grand (Including allowable uses and restrictions)	Start Date	End Date	Budget	Required Match	Proposed	Required Match
FEDGRANT	State Tribal (STAG) Special Purpose Grant (XP-97415801-0)	National Sanitary Sewer Overflow (SSO) Abatement Demonstration Project Studies Survey, Investigation and Special Purpose	6/1/2001	5/30/2006	\$783	\$1,423	\$0	\$0
FEDGRANT	Special Appropriation Water Infrastructure Grant (XP-97444002)	Construct Ultraviolet Light Disinfection Facility at the West and Southwest Wellfields	6/17/2002	6/1/2008	\$250	\$1,221	\$233	\$1,204
FEDGRANT	FY 2002 Federal Appropriations Grant (XP-97481303-0)	Water and Wastewater Treatment Plants, Collection Systems and Pipeline Improvements	9/1/2003	12/31/2008	\$1,200	\$1,192	\$2,600	\$2,384
OTHERGRANT	State of Florida Office of Tourism, Trade and Economic Development/Enterprise, FL. (Dig-99-02)	Design of Water and Wastewater Facilities/Homestead Air Reserve Base	9/18/2001	1/31/2007	\$23	\$0	\$0	\$0
OTHERGRANT	School Board (95ED- 3M-11-23-03-047)	Construct Aviation Training Facility at Homestead Air Force Base	9/30/1997	6/30/2005	\$400			
OTHERGRANT	EDA (EDA04-49-04021)	Construct Aviation Training Facility at Homestead Air Force Base	4/20/1994	3/30/2006	\$1,300			
OTHERGRANT	2003-2004 South Florida Water Management District - AWS Funding Program (Dg040563)	Construct UV Disinfection Facilities at the West Wellfield	11/17/2003	11/16/2006	\$0	\$0	\$200	\$1,853
OTHERGRANT	2003-2004 South Florida Water Management District - AWS Funding Program (Dg040566)	Construct UV Disinfection Facilities at the Southwest Wellfield	11/17/2003	11/16/2006	\$0	\$0	\$100	\$2,049
OTHERGRANT	2005-2006 South Florida Water Management District - AWS Funding Program (Dg061144)	Construct Southwest Wellfield Aquifer Storage and Recovery Monitoring Well	9/30/2005	9/30/2006	\$150	\$577	\$0	\$0

(\$ in 000's)		Description of Grand (Including allowable uses and restrictions)			FY 2005- 06	FY 2005- 06	FY 2006- 07	FY 2006- 07
Fund Source	Name of Grant *		Start Date	End Date	Budget	Required Match	Proposed	Required Match
OTHERGRANT	Enterprise Florida Grant	Construct Aviation Training Facility at Homestead Air Force Base (Dig-06- 01) (Pending BCC Approval)	2/1/2006	2/1/2007	\$117			

Payments to Other Departments:

(\$ in 000's)

Department (to)	Reason and Source	Confirmed?	FY 2002- 03	FY 2003- 04	FY 2004- 05	FY 2005- 06	FY 2005- 06	FY 2006-07 Base Budget Submission
			Actual	Actual	Actual	Budget	Projection	
Non- Departmental	Equity Return	No	\$32,052	\$31,640	\$27,701	\$22,868	\$22,868	\$0
Non- Departmental	Administrative Reimbursement	No	\$10,206	\$11,091	\$11,052	\$13,737	\$13,737	\$13,790
County Attorney's Office	County Attorney's Office for Legal Services	No	\$200	\$200	\$250	\$250	\$250	\$0
Environmental Resources Management	Community-based Organization	No	\$271	\$204	\$250	\$250	\$250	\$250
Board of County Commissioners	Office of Intergovernmental Affairs	No	\$110	\$115	\$115	\$115	\$115	\$115
Communications	Promotional Spots	No	\$0	\$125	\$125	\$85	\$85	\$85
Communications	Community Periodical Programs	No	\$0	\$0	\$65	\$65	\$65	\$65
Employee Relations	Shared Service Analyst Position	No	\$0	\$0	\$0	\$30	\$30	\$30
Employee Relations	Employee Relations for Payroll Services	No	\$65	\$89	\$62	\$62	\$62	\$62
Board of County Commissioners	Office of Commissioner Auditor	No	\$18	\$17	\$17	\$17	\$17	\$17
Capital Outlay Reserve	Building and Permitting Consortium and Cost Sharing	No	\$0	\$0	\$0	\$0	\$0	\$219

(\$ in 000's)

Department (to)	Reason and Source	Confirmed?	FY 2002- 03	FY 2003- 04	FY 2004- 05	FY 2005- 06	FY 2005- 06	FY 2006-07 Base Budget Submission
			Actual	Actual	Actual	Budget	Projection	
Consumer Services	Fl. Yards and Neighborhood Programs	No	\$25	\$18	\$0	\$0	\$0	\$0
Total Transfer to other Departments			\$42,947	\$43,499	\$39,637	\$37,479	\$37,479	\$14,633

- FY 2006-07 total payments to other departments are decreasing by (\$22.8) million or (61%) from the FY 05-06 Budget due primarily to:
 - (\$22.9) million – Non Departmental (Equity Return)
 - (\$250,000) – County Attorney's Office
 - \$105,000 – Inspector General
 - \$219,000 – Capital Outlay Reserve
- Over the five (5) year period FY 2002-03 to FY 2006-07, payments to other departments have decreased by (\$28.3) million or (65.9%) due primarily to:
 - (\$32.1) million – Non Departmental (Equity Return)
 - \$3.6 million – Non Departmental (Administrative Reimbursement)
 - (\$200,000) – County Attorney's Office
 - \$150,000 – Communications
 - \$219,000 – Capital Outlay Reserve

Personnel Positions and Salaries and Fringes:

FY2006-2007 personnel costs total \$159.4 million, which includes \$99.7 of salaries, \$55.9 million of fringes and \$3.8 million of overtime.

FY2006-2007 personnel costs are increasing by \$7.7 million or 5.1% from the FY 2005-06 Budget. For FY 2006-07, the department has 947 positions which is a reduction of 51 positions from the FY 2005-06 Budget.

Vacant Personnel Positions:

As of June 30, 2006, there were 206 vacancies reported.

Proposed Efficiencies:

Activity	(\$ in 000's)	Implementation Date	FY 2005-06			FY 2006-07		
	Description of Efficiency / Improvement		Net Value	Net Positions	Performance Impact	Net Value	Net Positions	Performance Impact
Planning, Innovation and Compliance	Increased productivity and decreased need for temporary assistance	10/1/2005	8	-1	Efficiency Improvement	8	-1	Efficiency Improvement
Planning, Innovation and Compliance	Reduce the number of hard copy newsletters and send information electronically	10/1/2005	1	0	Efficiency Improvement	1	0	Efficiency Improvement
Wastewater Collection and Treatment	Paralleling agreement that changes loads from FPL source to co-generator	4/1/2006	0	0	Efficiency Improvement	80	0	Efficiency Improvement
Water Production and Distribution	Repair water leak equipment with in-house forces	11/1/2004	28	0	Saving in labor and material costs	28	0	Saving in labor and material costs
Engineering and Construction	Standardized symbols that WASD provides to developers and other government agencies during Plat & other committee meetings	3/15/2006	23	0	Saving in labor cost	23	0	Saving in labor cost
Engineering and Construction	Sewage system capacity and improvements recommendations for donations/new constructions	3/15/2006	0	0	Avoid spillage clean up, fines, and additional cost for system upgrading	0	0	Avoid spillage clean up, fines, and additional cost for system upgrading
Water Production and Distribution	Reduction of monitoring for lead & copper analysis	1/1/2006	8	0	Saving in analytical costs	8	0	Saving in analytical costs
Wastewater Collection and Treatment	Rehabilitation of floating fiberglass covers	10/1/2003	0	0	Improved performance of equipment and reduced replacement cost	0	0	Improved performance of equipment and reduced replacement cost

Activity	(\$ in 000's)	Implementation Date *	FY 2005-06			FY 2006-07		
	Description of Efficiency / Improvement		Net Value	Net Positions	Performance Impact	Net Value	Net Positions	Performance Impact
Wastewater Collection and Treatment	Use wood flex coupling on oxygen train mixers	10/1/2005	0	0	Improved plant equipment, decreased equipment maintenance. Avoid mix of oxygen and grease/oil, and improving safety	0	0	Improved plant equipment, decreased equipment maintenance. Avoid mix of oxygen and grease/oil and improving safety
Water Production and Distribution	Retrofit valve actuator with a new model K-tork brand in water treatment plants	8/18/2005	0	0	Improved equipment operation in water treatment plants	0	0	Improved equipment operation in water treatment plants
Wastewater Collection and Treatment	Monitor and repair corroded floridian aquifer monitoring wells	10/1/2004	72	0	Saving in contractor labor cost	0	0	Saving in contractor labor cost
Planning, Innovation and Compliance	Reduce the number of lights used in Douglas building, reducing electrical cost	10/12/2005	2	0	Efficiency improvement	2	0	Efficiency Improvement
Administration	Implement ERP system to reduce timeline for processing requisitions from 5 days to 3 days	7/26/2006	0	0	Increased productivity	0	0	Increased productivity
Planning, Innovation and Compliance	Integrated web tool to manage projects and to provide resources and processes to participants of Pump Station Improvement Program	6/1/2006	87	0	Saving in labor cost	87	0	Saving in labor cost
Planning, Innovation and Compliance	Integrate web tool for document control correspondence (CCN) for instantaneous retrieval of Consent Decrees & Orders compliance documentation	4/24/2006	49	0	Saving in labor cost	49	0	Saving in labor cost

Activity	(\$ in 000's)	Implementation Date	FY 2005-06			FY 2006-07		
	Description of Efficiency / Improvement		Net Value	Net Positions	Performance Impact	Net Value	Net Positions	Performance Impact
Planning, Innovation and Compliance	Integrate management tools for Consent Decrees & Orders using enterprise web application to track compliance milestones and regulatory requirements	4/28/2006	0	-1	Efficiency Improvement	75	-1	Efficiency Improvement
Finance and Customer Service	Implement of ERP system to improve financial management	3/1/2006	0	0	Improved financial system through information technology	0	0	Improved financial system through information technology
Finance and Customer Service	Pilot of wireless laptops for CIS Field Operations	4/1/2006	0	0	Increased productivity	0	0	Increased productivity
Finance and Customer Service	Automate run-time and pumps star reports for the well fields ensuring proper operation, and verification of compliance & permitting regulations	4/29/2006	0	0	Efficiency improvement	0	0	Efficiency Improvement
Finance and Customer Service	Improve customer service response time by upgrading interactive voice response unit to interface with the symposium call center monitoring equipment	10/1/2006	0	0	Improve customer service and reduce customer response time	0	0	Improve customer service and reduce customer response time
Planning, Innovation and Compliance	Implement Energy Star Power management program, which places all WASD computer monitors into low power sleep mode after 20 minutes of inactivity	11/17/2005	30	0	Energy savings	45	0	Energy savings

Activity	(\$ in 000's)	Implementation Date *	FY 2005-06			FY 2006-07		
	Description of Efficiency / Improvement		Net Value	Net Positions	Performance Impact	Net Value	Net Positions	Performance Impact
Administration	Hire a consultant and assigned a transition team to review and make recommendations to improve the department organizational, structure, functionality, and accountability	7/1/2006	0	0	Improved the department performance	0	0	Improved the department performance
Planning, Innovation and Compliance	Completed the Florida Sterling Challenge application, and site review to assist with improving the overall performance of the department	12/1/2005	0	0	Improve the department performance	0	0	Improve the department performance
Finance and Customer Service	Consolidate email servers reducing the number of licenses from five to two licenses	1/1/2005	10	0	Efficiency improvement	10	0	Efficiency improvement
Administration	Procurement dialogue with WASD divisions representatives to identify contract requirements for better procurement of good & services	6/1/2006	0	0	Efficiency Improvement	0	0	Efficiency Improvement
Finance and Customer Service	Consolidate file servers to more powerful ones, reducing management and maintenance costs	1/1/2005	0	0	Efficiency Improvement	0	0	Efficiency Improvement
Totals			318	-2		416	-2	

Budget Adjustments:

There are no budget adjustments anticipated.

Capital Projects:

CAPITAL FUNDED REQUESTS REVENUE SUMMARY

2006-07 Proposed Capital Budget and Multi-Year Capital Plan

6/13/06

DEPARTMENT: Water and Sewer

(\$ in 000's)	2005-06	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
County Bonds/Debt										
Bond Anticipation Notes	0	0	0	69,000	0	0	0	0	0	69,000
Building Better Communities GOB Program	28,823	28,823	5,535	4,297	9,257	12,690	3,690	4,425	144,003	212,720
Future Wastewater Revenue Bonds	0	0	0	0	337,365	0	0	308,459	312,338	958,162
Future Water Revenue Bonds	0	0	0	0	173,428	0	0	148,652	67,410	389,490
State Revolving Loan Wastewater Program	0	801	0	0	55,000	45,000	0	0	0	100,801
State Revolving Loan Water Program	0	52,830	0	0	0	0	0	0	0	52,830
Wastewater Revenue Bonds Series 1994	0	39,485	0	0	0	0	0	0	0	39,485
Wastewater Revenue Bonds Series 1995	0	29,105	0	0	0	0	0	0	0	29,105
Wastewater Revenue Bonds Series 1997	0	96,289	0	0	0	0	0	0	0	96,289
Wastewater Revenue Bonds Series 1999	0	42,305	0	0	0	0	0	0	0	42,305
Water Revenue Bonds Series 1994	0	18,564	0	0	0	0	0	0	0	18,564
Water Revenue Bonds Series 1995	0	19,725	0	0	0	0	0	0	0	19,725
Water Revenue Bonds Series 1997	0	35,525	0	0	0	0	0	0	0	35,525
Water Revenue Bonds Series 1999	0	45,964	0	0	0	0	0	0	0	45,964
Total:	28,823	409,416	5,535	73,297	575,050	57,690	3,690	461,536	523,751	2,109,965

CAPITAL FUNDED REQUESTS REVENUE SUMMARY

2006-07 Proposed Capital Budget and Multi-Year Capital Plan

6/13/06

DEPARTMENT: Water and Sewer

(\$ in 000's)	2005-06	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
County Proprietary Operations										
Fire Hydrant Fund	2,100	10,331	2,472	2,498	2,523	2,549	2,576	2,602	2,629	28,180
Wastewater Renewal Fund	34,450	87,644	36,000	36,000	54,000	54,000	54,000	54,000	54,000	429,644
Wastewater Special Construction Fund	0	5,707	0	0	0	0	0	0	0	5,707
Water Renewal and Replacement Fund	20,760	102,370	24,000	24,000	36,000	36,000	36,000	36,000	36,000	330,370
Water Special Construction Fund	0	4,427	0	0	0	0	0	0	0	4,427
Total:	57,310	210,479	62,472	62,498	92,523	92,549	92,576	92,602	92,629	798,328

(\$ in 000's)	2005-06	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
Federal Government										
EPA Grant	0	0	1,000	1,380	1,500	0	0	0	0	3,880
Total:	0	0	1,000	1,380	1,500	0	0	0	0	3,880
Impact Fees/Exactions										
Wastewater Connection Charges	25,000	90,572	25,000	30,000	30,000	34,088	30,000	30,000	20,600	290,260
Water Connection Charges	6,128	22,263	6,019	6,192	6,028	6,015	6,054	3,747	1,190	57,508
Total:	31,128	112,835	31,019	36,192	36,028	40,103	36,054	33,747	21,790	347,768
Other County Sources										
Miscellaneous - Other County Sources	0	300	0	0	0	0	0	0	0	300
Total:	0	300	0	0	0	0	0	0	0	300
Department Total:	117,261	733,030	100,026	173,367	705,101	190,342	132,320	587,885	638,170	3,260,241

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY
2006-07 Proposed Capital Budget and Multi-Year Capital Plan

6/13/2006

DEPARTMENT: Water and Sewer

Neighborhood and Unincorporated Area Municipal Services

(\$ in 000's)			PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
Wastewater Projects											
CENTRAL DISTRICT UPGRADES - WASTEWATER TREATMENT PLANT	7,335	2,806	3,585	849	1,598	1,022	9,419	20,456	47,070		
CENTRAL MIAMI-DADE WASTEWATER TRANSMISSION MAINS AND PUMP STATION IMPROVEMENTS	690	350	1,486	4,100	4,000	4,000	21,000	42,970	78,596		
CORROSION CONTROL FACILITIES IMPROVEMENTS	8,600	958	912	1,200	1,550	1,034	1,569	0	15,823		
GRAVITY SEWER RENOVATIONS	18,663	10,698	13,241	4,650	4,150	4,150	2,650	4,749	62,951		
LIFT STATION UPGRADES AND STRUCTURAL MAINTENANCE IMPROVEMENTS	9,038	2,873	12,105	10,134	9,734	9,734	9,734	9,734	73,086		
NORTH DISTRICT UPGRADES - WASTEWATER TREATMENT PLANT	1,454	889	450	0	300	75	917	1,708	5,793		
NORTH MIAMI-DADE WASTEWATER TRANSMISSION MAINS AND PUMP STATIONS IMPROVEMENTS	2,787	623	0	0	0	0	0	0	3,410		
PEAK FLOW MANAGEMENT FACILITIES	21,050	23,058	18,700	8,978	44,024	6,156	36,673	356,690	515,329		
PUMP STATION GENERATORS AND MISCELLANEOUS UPGRADES	2,262	133	143	3,917	6,550	3,333	1,333	2,667	20,338		
PUMP STATION IMPROVEMENTS PROGRAM	29,097	12,984	4,602	3,676	7,981	8,343	12,640	11,360	90,683		
SANITARY SEWER SYSTEM EXTENSION	18,237	5,267	12,080	14,930	19,248	14,569	14,089	91,911	190,331		
SANITARY SEWER SYSTEM IMPROVEMENTS	505	522	780	780	780	780	780	780	5,707		
SOUTH DISTRICT WASTEWATER TRANSMISSION MAINS AND PUMP STATIONS IMPROVEMENTS	0	100	900	1,000	2,000	2,000	313	3,487	9,800		
SOUTH DISTRICT UPGRADES - WASTEWATER TREATMENT PLANT	4,557	3,406	5,401	100	101	58	831	15,736	30,190		
SOUTH DISTRICT WASTEWATER TREATMENT PLANT - HIGH LEVEL DISINFECTION	16,602	13,491	103,188	202,899	154,219	10,539	0	4,600	505,538		
SOUTH DISTRICT WASTEWATER TREATMENT PLANT EXPANSION - PHASE III	0	0	0	1,500	3,500	7,000	32,000	51,000	95,000		
WASTEWATER GENERAL MAINTENANCE AND OFFICE FACILITIES	8,036	3,200	2,649	8,247	12,653	13,970	11,900	27,820	88,475		
WASTEWATER SYSTEM MAINTENANCE AND UPGRADES	2,609	5,696	3,142	3,330	3,530	3,742	3,966	4,204	30,219		
WASTEWATER TELEMETERING SYSTEM	2,516	125	0	0	0	0	0	0	2,641		
WASTEWATER TREATMENT PLANT AUTOMATION ENHANCEMENTS	1,613	392	500	1,871	1,163	0	2,860	6,574	14,973		
WASTEWATER TREATMENT PLANTS EFFLUENT REUSE	291	6,288	16,435	0	0	0	0	0	23,014		
WASTEWATER TREATMENT PLANTS MISCELLANEOUS UPGRADES	165	150	1,500	0	0	0	2,664	11,047	15,526		
WASTEWATER TREATMENT PLANTS REPLACEMENT AND RENOVATION	14,166	6,555	15,296	17,699	18,039	19,421	20,196	19,652	131,024		
WATER EQUIPMENT AND VEHICLES	18,227	14,472	12,558	11,967	9,233	9,234	9,234	9,234	94,159		

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY
2006-07 Proposed Capital Budget and Multi-Year Capital Plan

6/13/2006

DEPARTMENT: Water and Sewer

Neighborhood and Unincorporated Area Municipal Services

(\$ in 000's)			PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
WATERSHED ENGINEERING STUDIES			10,499	3,281	1,434	0	0	0	0	0	15,214
Water Projects											
AQUIFER STORAGE RECOVERY - WELLFIELDS			1,925	2,088	2,071	5,007	4,500	0	0	8,500	24,091
CENTRAL MIAMI-DADE WATER TRANSMISSION MAINS IMPROVEMENTS			607	1,650	743	0	0	0	923	29,135	33,058
NORTH MIAMI-DADE WATER TRANSMISSION MAIN IMPROVEMENTS			1,321	3,000	0	4,400	2,100	1,179	0	2,700	14,700
SAFE DRINKING WATER ACT MODIFICATIONS			35,879	5,050	3,375	0	0	0	0	0	44,304
SAFE DRINKING WATER ACT MODIFICATIONS			1,052	142	0	250	500	250	0	2,900	5,094
SOUTH MIAMI HEIGHTS WATER TREATMENT PLANT AND WELLFIELD			9,254	10,026	30,652	42,611	38,863	21,033	5,835	450	158,724
SOUTH MIAMI-DADE WATER TRANSMISSION MAINS IMPROVEMENTS			0	0	0	0	0	0	0	15,000	15,000
WASTEWATER EQUIPMENT AND VEHICLES			12,233	10,601	8,279	8,417	8,786	8,786	8,785	8,785	74,672
WASTEWATER TREATMENT PLANTS MISCELLANEOUS UPGRADES			1,000	2,500	2,000	0	0	0	0	0	5,500
WATER DISTRIBUTION SYSTEM EXTENSION ENHANCEMENTS			46,011	13,238	17,290	15,142	15,752	15,116	10,860	71,748	205,157
WATER ENGINEERING STUDIES			3,006	2,153	1,668	0	0	0	0	0	6,827
WATER GENERAL MAINTENANCE AND OFFICE FACILITIES			9,351	1,854	1,950	7,000	10,437	8,456	10,265	13,741	63,054
WATER MAIN EXTENSIONS			1,295	1,300	305	306	305	306	305	305	4,427
WATER SYSTEM FIRE HYDRANT INSTALLATION			3,875	3,050	3,545	4,354	3,900	3,900	1,900	3,656	28,180
WATER SYSTEM IMPROVEMENTS			1,128	500	378	0	0	0	0	0	2,006
WATER SYSTEM MAINTENANCE AND UPGRADES			9,867	11,289	8,099	8,585	9,100	9,646	10,225	10,840	77,651
WATER TELEMETERING SYSTEM ENHANCEMENTS			3,134	125	0	0	0	0	0	0	3,259
WATER TREATMENT PLANT - ALEXANDER ORR, JR. EXPANSION			11,833	3,928	4,642	6,424	5,411	7,078	12,067	31,820	83,203

(\$ in 000's)			PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
WATER TREATMENT PLANT - HIALEAH/PRESTON IMPROVEMENTS			376	1,250	3,624	5,696	5,567	5,369	12,737	33,387	68,006
WATER TREATMENT PLANTS REPLACEMENT AND RENOVATIONS			7,929	8,136	11,636	11,636	11,081	10,636	10,637	10,637	82,328
WELLFIELD IMPROVEMENTS			6,985	10,300	9,200	7,850	5,465	6,500	7,942	41,868	96,110
Department Total:			367,060	210,497	340,544	429,505	426,120	217,415	287,249	981,851	3,260,241